STRATEGIC PLAN-BASED BUDGET PROJECTIONS

The following spreadsheets are built upon the preliminary budget proposals for FY 2017, including requests based both in the strategic plan adopted by the Council in October 2015 and other requests based on issues and needs identified since then, as well as capital and other plans adopted by the Council.

The budget projection itself is based on a series of assumptions. For specific accounts in the budget projection spreadsheet these assumptions are listed in the columns labeled "projection factor." These are dollar amounts, or percentages, a comment, or may refer to another account. For example, for revenue account R0416, "Recreation Fees," this is an offset of expenses in appropriation account 5111.

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

SUMMARY STATEMENT OF ESTIMATED REVENUES AND PROPOSED APPROPRIATIONS

Budget Proposal	FY 2016 Approved	FY 2017 Preliminary	FY 2017 Manager	FY 2017 Council	FY 2018 projection	FY 2019 projection	FY 2020 projection	FY 2021 projection	FY 2022 projection
Estimated Revenues	$ 17,247,836	$ 16,375,204	$ 16,743,819	$ 16,802,027	$ 17,005,366	$ 17,393,199	$ 17,789,505	$ 18,169,492	$ 18,558,373
Operating Appropriations	$ 12,471,805	$ 13,915,387	$ 13,345,971	$ 13,404,179	$ 14,311,437	$ 14,719,498	$ 15,139,959	$ 15,573,222	$ 16,019,700
Non-Operating Appropriations	$ 4,776,031	$ 3,372,848	$ 3,397,848	$ 3,397,848	$ 3,734,068	$ 3,759,035	$ 3,680,002	$ 3,705,894	$ 3,731,977
Total Appropriations	$ 17,247,836	$ 17,288,235	$ 16,743,819	$ 16,802,027	$ 18,045,504	$ 18,478,533	$ 18,819,962	$ 19,279,116	$ 19,751,677
Net Surplus/(Deficit)	$ (0)	$ (913,031)	$ (0)	$ (0)	$ (1,040,138)	$ (1,085,334)	$ (1,030,457)	$ (1,109,624)	$ (1,193,304)
Amount Below/(Above) Levy Limit	$ 290,914	$ 33,740	$ 19,316	$ 90,770					

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

STATEMENT OF ESTIMATED REVENUES

acct	description	FY 2015 actual	FY 2016 estimate	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	FY 2017 council	FY 2018 projection	FY 2019 projection	FY 2020 projection	FY 2021 projection	FY 2022 projection	projection factor
0400	Property Taxes	$ 8,109,449	$ 8,907,292	$ 8,663,301	$ 9,531,103	$ 9,586,086	$ 9,514,632	9,777,808	9,973,364	10,172,831	10,376,288	10,583,814	2%
0401	Supplemental Taxes	1,013		23,590									
0402	Payments in Lieu of Taxes	7,104	3,250	-	3,250	3,250	29,247	3,250	3,250	3,250	3,250	3,250	flat
0403	Cashup/Shortages-Overages	75		10	-	-	-						
0405	Tax Reports	83	-	18	-	-	-						
0407	Interest on Taxes	110,116	100,000	43,633	100,000	100,000	100,000	102,000	104,040	106,121	108,243	110,408	2%
0408	Tax Lien Fees	19,810	12,000	13,354	12,000	15,000	15,000	15,300	15,606	15,918	16,236	16,561	2%
0409	Excise Taxes	3,004,550	2,850,000	1,724,343	3,000,000	3,250,000	3,250,000	3,347,500	3,447,925	3,551,363	3,657,904	3,767,641	3%
0410	Town Clerk Fees	46,649	45,000	17,726	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	flat
0411	Building Fees	109,518	100,000	57,967	100,000	125,000	125,000	127,500	130,050	132,651	135,304	138,010	2%
0412	Plumbing Fees - Town	42,055	35,000	23,366	35,000	40,000	40,000	40,800	41,616	42,448	43,297	44,163	2%
0413	Boat Excise Tax	33,416	25,000	4,643	25,000	25,000	25,000	26,000	27,000	28,000	29,000	30,000	1,000
0414	Proof of Insurance Fax	124		89	-	-	-						
0415	Dundee Park	32,035	37,000	33,457	37,000	37,000	37,000	37,740	38,495	39,265	40,050	40,851	2%
0416	Recreation Fees	176,481	180,000	34,185	180,000	180,000	210,665	180,961	185,749	190,668	195,722	200,914	5111
0417	Snowmobile Reg - Town	6,984	6,818	358	6,000	7,132	7,132	7,275	7,420	7,569	7,720	7,874	2%
0418	Boat Registration - Town	1,700	1,000	322	1,000	1,000	1,000	1,100	1,200	1,300	1,400	1,500	100
0419	ATV Registration - Town	604	400	319	400	400	400	400	400	400	400	400	flat
0420	Mail-In ReRegistrations	-	-	764	-	-	-						
0421	CATV Fees	120,084	120,000	-	115,000	115,000	115,000	120,000	120,000	120,000	120,000	120,000	flat
0422	Police Fines & Fees	4,455	2,000	2,333	4,000	4,000	4,000	2,000	2,000	2,000	2,000	2,000	flat
0424	Court/Witness Fees	850	-	50	-	-	-						
0425	Animal Control Fines & Fees	-		160	-	-	-						
0427	Passports	15,165	12,500	10,920	12,500	12,500	12,500	13,000	13,500	14,000	14,500	15,000	500
0430	State Revenue Sharing	718,983	325,000	377,069	-	-	-	-	-	-	-	-	zeroed out
0431	State of Maine	21,272	25,000	20,671	20,000	20,000	20,000	25,000	25,000	25,000	25,000	25,000	flat
0432	User Permit	-		-	-	-	-						
0433	Mechanical Systems	-		1,488	-	-	-						
0434	Library Fines and Fees	7,029	7,500	4,300	7,500	7,500	7,500	8,000	8,500	9,000	9,500	10,000	500
0435	Local Road Assistance	248,320	250,000	250,876	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	
0438	Cell Tower Colocations	30		-	-	-	-						
0440	Assessor's Fees	767	500	276	500	500	500	500	500	500	500	500	flat
0441	Dog Licenses - Town	10,762	9,000	4,205	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	flat
0442	Hunting & Fishing - Town	2,363	3,000	1,163	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	flat
0443	Registration Fees - Town	51,169	50,000	26,009	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	flat
0444	Board of Appeals	1,600	1,500	1,600	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	flat
0445	Subdivision/Review Fees	16,350	5,000	9,600	60,000	60,000	60,000	5,000	5,000	5,000	5,000	5,000	flat
0446	Road Construction Fees	-	-	461	-	-	-						

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

STATEMENT OF ESTIMATED REVENUES

acct	description	FY 2015 actual	FY 2016 estimate	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	FY 2017 council	FY 2018 projection	FY 2019 projection	FY 2020 projection	FY 2021 projection	FY 2022 projection	projection factor
0447	Accessory Apt. Permit	-	-	-	-	-	-						
0448	Site Plan Fees	5,975	2,500	6,175	2,500	5,000	5,000	2,500	2,500	2,500	2,500	2,500	flat
0449	Sewer Application Fees	-	-	-	-	-	-	-	-	-	-	-	flat
0450	Sewer Fees	22	351,756	50,899	351,756	351,756	351,756	358,791	365,967	373,286	380,752	388,367	2%
0451	Cemetery Trust Fund	2,800	2,800	-	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	flat
0452	Change of Use Permit	-	-	100	-	-	-						
0453	Shoreland Review Fees	-		-	-	-	-						
0454	Subdivision Amendment	2,800	-	1,050	-	-	-						
0455	Auto Junkyard Fee	391	350	391	350	350	350	350	350	350	350	350	flat
0456	Gravel Pit Fees	-	-	650	-	-	-						
0457	Shoreland CEO Permit	3,550	1,000	2,450	1,000	2,000	2,000	1,250	1,500	1,750	2,000	2,250	250
0458	Sub-Surface Review Fees	3,230	1,000	2,250	1,000	2,000	2,000	1,250	1,500	1,750	2,000	2,250	250
0460	Recyclable Revenue	143		-	-	-	-						

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

STATEMENT OF ESTIMATED REVENUES

acct	description	FY 2015 actual	FY 2016 estimate	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	FY 2017 council	FY 2018 projection	FY 2019 projection	FY 2020 projection	FY 2021 projection	FY 2022 projection	projection factor
0470	Solid Waste Fees	450,420	500,000	136,912	450,000	450,000	450,000	500,000	500,000	500,000	500,000	500,000	flat
0471	Chaffin Pond Preserve	-	-	19	-	-	-						
0474	Rescue Misc Fees	535	-	135	-	-	-						
0475	Rescue Service Fees	617,674	590,000	310,748	600,000	600,000	620,000	612,000	624,240	636,725	649,459	662,448	2%
0476	Fire/Rescue Fines & Fees	225	-	5	-	-	-						
0480	Interest on Investments	28,071	20,000	11,609	25,000	25,000	25,000	21,000	22,000	23,000	24,000	25,000	1,000
0481	Town Garage Lease	9,416	9,416		9,416	9,416	9,416	25,000	50,000	75,000	75,000	75,000	lease
0482	General Assistance	6,769	20,000	264	20,000	20,000	28,000	20,400	20,808	21,224	21,649	22,082	2%
0483	Zone Change Fees	1,100	-	-	-	-	-						
0484	Miscellaneous Revenue	83,780	72,000	33,980	97,000	97,000	97,000	72,000	72,000	72,000	72,000	72,000	flat
0485	Sale of Town Property	-	1,600		-	-	-	1,600	1,600	1,600	1,600	1,600	flat
0486	Building/Space Rental	-			-	-	-						
0487	SSI Recoveries	1,246			-	-	-						
0495	Fund Balance		480,000		763,927	763,927	763,927	786,845	810,450	834,764	859,807	885,601	flat
0497	Impact Fees		50,000		50,000	75,000	75,000						
0498	TIF Transfers	277,761	318,654		350,602	350,602	395,602	357,614	364,766	372,062	379,503	387,093	2%
0499	RSU Service Payments	45,000	45,000		41,100	41,100	41,100	42,333	43,603	44,911	46,258	47,646	3%
0600	Bond Proceeds		1,668,000		-	-	-						
Total Non-Property Tax Revenues		6,351,408	8,340,544	3,223,370	6,844,101	7,157,733	7,287,395	7,227,559	7,419,835	7,616,674	7,793,204	7,974,560	
Total Revenues, All Sources		$ 14,461,870	$ 17,247,836	$ 11,910,260	$ 16,375,204	$ 16,743,819	$ 16,802,027	$ 17,005,366	$ 17,393,199	$ 17,789,505	$ 18,169,492	$ 18,558,373	

TOWN of WINDHAM
FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
1110	41010	Compensation	3,955	7,350	2,240	13,230	13,230	80.00%	13,230	13,230	13,230	13,230	13,230	0.00%
1120	41010	Compensation	388,402	393,806	199,349	466,668	418,181	6.19%	480,668	495,088	509,941	525,239	540,996	3.00%
1130	41010	Compensation	180,158	192,167	97,593	197,967	197,967	3.02%	203,906	210,023	216,324	222,814	229,498	3.00%
1140	41010	Compensation	96,114	101,760	50,401	106,788	106,788	4.94%	109,992	113,292	116,690	120,191	123,797	3.00%
1150	41010	Compensation	-	-	-	6,370	6,370		6,561	6,758	6,961	7,169	7,385	3.00%
2110	41010	Compensation	122,979	127,609	65,617	181,542	169,888	33.13%	186,989	192,598	198,376	204,327	210,457	3.00%
2120	41010	Compensation	434,621	441,086	228,326	539,021	468,626	6.24%	555,192	571,847	589,003	606,673	624,873	3.00%
2210	41010	Compensation	231,612	237,560	119,106	275,911	268,044	12.83%	284,188	292,714	301,496	310,540	319,857	3.00%
2510	41010	Compensation	127,481	124,564	71,394	133,596	133,596	7.25%	137,604	141,732	145,984	150,364	154,875	3.00%
3110	41010	Compensation	1,607,781	1,563,554	759,331	1,655,708	1,616,246	3.37%	1,705,379	1,756,540	1,809,236	1,863,513	1,919,419	3.00%
3120	41010	Compensation	-	-	-	-	-		-	-	-	-	-	3.00%
3140	41010	Compensation	16,975	35,476	11,382	37,160	37,160	4.75%	38,275	39,424	40,606	41,824	43,079	3.00%
3210	41010	Compensation	1,026	12,319	-	12,319	12,319	0.00%	12,689	13,070	13,462	13,866	14,282	3.00%
4110	41010	Compensation	425,318	373,601	181,826	607,636	455,020	21.79%	625,866	644,642	663,981	683,900	704,417	3.00%
5110	41010	Compensation	140,938	138,378	71,752	149,785	149,785	8.24%	154,279	158,907	163,674	168,585	173,642	3.00%
5510	41010	Compensation	242,045	249,224	126,409	294,360	285,686	14.63%	303,191	312,287	321,655	331,305	341,244	3.00%
6110	41010	Compensation	168,617	207,399	107,807	268,601	259,927	25.33%	276,659	284,958	293,507	302,312	311,382	3.00%
6120	41010	Compensation	170,177	177,508	88,439	244,415	230,590	29.90%	251,747	259,299	267,078	275,091	283,344	3.00%
6510	41010	Compensation	226,428	229,650	121,793	247,477	236,918	3.16%	254,902	262,549	270,425	278,538	286,894	3.00%
7510	41010	Compensation	102,963	100,638	51,944	106,733	101,528	0.88%	109,935	113,233	116,630	120,129	123,733	3.00%
8110	41010	Compensation	85,214	89,424	45,219	93,039	93,039	4.04%	95,830	98,705	101,666	104,716	107,858	3.00%
41010 Total			4,772,803	4,803,074	2,399,928	5,638,329	5,260,910		5,807,082	5,980,897	6,159,927	6,344,328	6,534,261	
1130	41020	Overtime Compensation	-	-	-	150	150		155	159	164	169	174	3.00%
1140	41020	Overtime Compensation	936	2,500	744	2,000	2,000	-20.00%	2,060	2,122	2,185	2,251	2,319	3.00%
2120	41020	Overtime Compensation	53,483	58,155	3,465	58,600	58,600	0.77%	60,358	62,169	64,034	65,955	67,933	3.00%
2210	41020	Overtime Compensation	13,543	13,212	2,631	13,212	13,212	0.00%	13,608	14,017	14,437	14,870	15,316	3.00%
2510	41020	Overtime Compensation	3,137	6,860	223	6,860	6,860	0.00%	7,066	7,278	7,496	7,721	7,953	3.00%
3110	41020	Premium Compensation	231,410	210,000	119,085	220,000	220,000	4.76%	226,600	233,398	240,400	247,612	255,040	3.00%
3120	41020	Premium Compensation	-	-	-	-	-		-	-	-	-	-	3.00%
3140	41020	Overtime Compensation	-	500	165	750	750	50.00%	773	796	820	844	869	3.00%
3210	41020	Overtime Compensation	339	250	-	400	400	60.00%	412	424	437	450	464	3.00%
4110	41020	Overtime Compensation	40,808	37,404	28,450	75,876	47,479	26.94%	78,152	80,497	82,912	85,399	87,961	3.00%
5110	41020	Overtime Compensation	87	1,000	14	1,000	1,000	0.00%	1,030	1,061	1,093	1,126	1,159	3.00%
7510	41020	Overtime Compensation				1,200	1,200		1,236	1,273	1,311	1,351	1,391	3.00%
41020 Total			343,743	329,881	154,777	380,048	351,651		391,449	403,193	415,289	427,747	440,580	
1120	41030	Part-time Compensation	-	-	647				-	-	-	-	-	3.00%
1130	41030	Part-time Compensation	-	-	412	24,722	-		25,463	26,227	27,014	27,825	28,659	3.00%
1160	41030	Part-time Compensation	8,672	10,609	4,228	10,843	10,843	2.20%	11,168	11,503	11,848	12,204	12,570	3.00%
2210	41030	Part-time Compensation	8,594	12,000	7,636	20,000	20,000	66.67%	20,600	21,218	21,855	22,510	23,185	3.00%
3110	41030	Part-time Compensation	-	-	-	-	-		-	-	-	-	-	3.00%
3120	41030	Part-time Compensation	-	-	-	-	-		-	-	-	-	-	3.00%
4110	41030	Part-time Compensation	670,147	764,983	341,119	815,618	815,618	6.62%	840,087	865,289	891,248	917,985	945,525	3.00%
4210	41030	Part-time Compensation	-	2,000	-	2,000	2,000	0.00%	2,060	2,122	2,185	2,251	2,319	3.00%
5110	41030	Part-time Compensation	15,814	15,359	7,859	15,810	15,810	2.94%	16,285	16,773	17,276	17,795	18,329	3.00%
5111	41030	Part-time Compensation	86,913	103,500	66,375	94,500	94,500	-8.70%	97,335	100,255	103,263	106,361	109,551	3.00%
5120	41030	Part-time Compensation	54,509	60,732	38,811	60,732	60,732	0.00%	62,554	64,431	66,363	68,354	70,405	3.00%
5130	41030	Part-time Compensation	-	7,752	986	14,000	14,000	80.60%	14,420	14,853	15,298	15,757	16,230	3.00%
5510	41030	Part-time Compensation	44,443	58,075	24,235	86,986	63,492	9.33%	89,596	92,284	95,052	97,904	100,841	3.00%
6110	41030	Part-time Compensation	-	-	2,345	-	-		-	-	-	-	-	3.00%
7510	41030	Part-time Compensation	31,634	33,712	15,431	59,980	59,980	77.92%	61,779	63,632	65,541	67,508	69,533	3.00%
41030 Total			920,727	1,068,721	510,084	1,205,191	1,156,975		1,241,347	1,278,587	1,316,945	1,356,453	1,397,147	

TOWN of WINDHAM
FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
1220	41060	Social Security	468,514	477,448	246,431	550,831	516,266	8.13%	567,356	584,377	601,908	619,965	638,564	3.00%
41060 Total			468,514	477,448	246,431	550,831	516,266		567,356	584,377	601,908	619,965	638,564	
1220	41070	Health & Dental	775,299	788,434	396,138	929,632	853,089	8.20%	971,465	1,015,181	1,060,865	1,108,603	1,158,491	4.50%
41070 Total			775,299	788,434	396,138	929,632	853,089		971,465	1,015,181	1,060,865	1,108,603	1,158,491	
1220	41080	Deferred Compensation	126,418	138,691	70,424	140,000	137,000	-1.22%	144,200	148,526	152,982	157,571	162,298	3.00%
41080 Total			126,418	138,691	70,424	140,000	137,000		144,200	148,526	152,982	157,571	162,298	
1220	41090	Tuition Reimbursement	-	5,000	-	5,000	5,000	0.00%	5,150	5,305	5,464	5,628	5,796	3.00%
41090 Total			-	5,000	-	5,000	5,000		5,150	5,305	5,464	5,628	5,796	
3110	41100	Compensation for Court time	16,429	18,000	5,248	18,000	18,000	0.00%	18,540	19,096	19,669	20,259	20,867	3.00%
41100 Total			16,429	18,000	5,248	18,000	18,000		18,540	19,096	19,669	20,259	20,867	
1220	41110	Classification Plan	-	-	-	-	-		-	-	-	-	-	3.00%
5111	41110	Payroll Tax	9,204	10,000	-	10,000	10,000	0.00%	10,300	10,609	10,927	11,255	11,593	3.00%
41110 Total			9,204	10,000	-	10,000	10,000		10,300	10,609	10,927	11,255	11,593	
1220	41120	MPERS Contributions	157,620	177,000	69,030	182,000	186,740	5.50%	187,460	193,084	198,876	204,843	210,988	3.00%
41120 Total			157,620	177,000	69,030	182,000	186,740		187,460	193,084	198,876	204,843	210,988	
4110	41130	Training Compensation	60,773	86,741	34,973	88,218	88,218	1.70%	90,865	93,590	96,398	99,290	102,269	3.00%
41130 Total			60,773	86,741	34,973	88,218	88,218		90,865	93,590	96,398	99,290	102,269	
1220	41140	Income Protection	4,427	6,800	2,974	7,200	7,200	5.88%	7,524	7,863	8,216	8,586	8,973	4.50%
41140 Total			4,427	6,800	2,974	7,200	7,200		7,524	7,863	8,216	8,586	8,973	
1220	41150	Long Term Disability	6,666	7,500	3,145	6,500	6,500	-13.33%	6,793	7,098	7,418	7,751	8,100	4.50%
41150 Total			6,666	7,500	3,145	6,500	6,500		6,793	7,098	7,418	7,751	8,100	
Total Wages & Benefits			7,662,623	7,917,291	3,893,152	9,160,949	8,597,549		9,449,530	9,747,406	10,054,883	10,372,281	10,699,926	
1110	42010	Legal Services	58,621	40,000	32,801	60,000	60,000	50.00%	63,000	66,150	69,458	72,930	76,577	5.00%
42010 Total			58,621	40,000	32,801	60,000	60,000		63,000	66,150	69,458	72,930	76,577	
1110	42020	Audit Fees	17,250	19,300	14,300	19,300	19,300	0.00%	20,265	21,278	22,342	23,459	24,632	5.00%
42020 Total			17,250	19,300	14,300	19,300	19,300		20,265	21,278	22,342	23,459	24,632	
1120	42030	Professional Services	24,469	19,875	5,097	25,000	25,000	25.79%	25,500	26,010	26,530	27,061	27,602	2.00%
1130	42030	Professional Services	15,260	20,000	12,356	22,500	22,500	12.50%	22,950	23,409	23,877	24,355	24,842	2.00%
1140	42030	Professional Services	100	1,000	-	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
1160	42030	Professional Services	31,885	39,815	29,185	39,815	39,815	0.00%	40,611	41,424	42,252	43,097	43,959	2.00%
1230	42030	Professional Services	242	-	-	-	-		-	-	-	-	-	2.00%
2110	42030	Professional Services	27,870	28,000	13,438	31,630	31,630	12.96%	32,263	32,908	33,566	34,237	34,922	2.00%
2910	42030	Professional Services	2,048	56,732	8,300	53,432	53,432	-5.82%	54,501	55,591	56,702	57,837	58,993	2.00%
3110	42030	Professional Services	7,887	8,000	1,184	9,000	9,000	12.50%	9,180	9,364	9,551	9,742	9,937	2.00%
3120	42030	Professional Services	12,688	17,565	6,232	13,500	13,500	-23.14%	13,770	14,045	14,326	14,613	14,905	2.00%
3140	42030	Professional Services	27,007	26,500	6,195	26,500	26,500	0.00%	27,030	27,571	28,122	28,684	29,258	2.00%
4110	42030	Professional Services	36,012	42,303	21,252	44,628	44,628	5.50%	45,521	46,431	47,360	48,307	49,273	2.00%
4210	42030	Professional Services	33,664	35,700	8,684	36,414	36,414	2.00%	37,142	37,885	38,643	39,416	40,204	2.00%
5110	42030	Professional Services	1,325	3,000	2,825	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
5111	42030	Professional Services	529	800	349	3,330	3,330	316.25%	3,397	3,465	3,534	3,604	3,677	2.00%
5120	42030	Professional Services	3,866	8,000	-	5,000	5,000	-37.50%	5,100	5,202	5,306	5,412	5,520	2.00%

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
5510	42030	Professional Services	5,580	9,700	14,829	11,400	11,400	17.53%	11,628	11,861	12,098	12,340	12,587	2.00%
6110	42030	Professional Services	8,250	9,000	5,110	12,960	12,960	44.00%	13,219	13,484	13,753	14,028	14,309	2.00%
6120	42030	Professional Services	1,893	10,000	-	60,000	60,000	500.00%	61,200	62,424	63,672	64,946	66,245	2.00%
6121	42030	Professional Services	44,604	25,000	2,001	-	-	-100.00%	-	-	-	-	-	2.00%
6510	42030	Professional Services	125	3,000	125	17,600	17,600	486.67%	17,952	18,311	18,677	19,051	19,432	2.00%
6520	42030	Professional Services	-	4,000	-	6,500	6,500	62.50%	6,630	6,763	6,898	7,036	7,177	2.00%
7510	42030	Professional Services	3,786	5,530	2,546	7,260	7,260	31.28%	7,405	7,553	7,704	7,858	8,016	2.00%
8110	42030	Professional Services	-	-	-	-	-		-	-	-	-	-	2.00%
9130	42030	Professional Services	-	-	-	-	-		-	-	-	-	-	2.00%
42030 Total			289,090	373,520	139,707	430,469	430,469		439,078	447,860	456,817	465,953	475,273	
1120	42040	Print Services	-	500	-	500	500	0.00%	510	520	531	541	552	2.00%
4110	42040	Print Services	523	500	-	-	-	-100.00%	-	-	-	-	-	2.00%
5510	42040	Print Services	-	1,100	-	1,100	1,100	0.00%	1,122	1,144	1,167	1,191	1,214	2.00%
6110	42040	Print Services	19	200	-	200	200	0.00%	204	208	212	216	221	2.00%
6120	42040	Print Services	750	500	-	1,000	1,000	100.00%	1,020	1,040	1,061	1,082	1,104	2.00%
6510	42040	Print Services	-	500	-	500	500	0.00%	510	520	531	541	552	2.00%
7510	42040	Print Services	3,683	4,000	2,194	5,000	5,000	25.00%	5,100	5,202	5,306	5,412	5,520	2.00%
42040 Total			4,975	7,300	2,194	8,300	8,300		8,466	8,635	8,808	8,984	9,164	
1120	42050	Equipment Maintenance	55	-	55	55	55		56	57	58	60	61	2.00%
1130	42050	Equipment Maintenance	203	200	-	300	300	50.00%	306	312	318	325	331	2.00%
1140	42050	Equipment Maintenance	31,368	36,000	20,397	40,000	40,000	11.11%	40,800	41,616	42,448	43,297	44,163	2.00%
5510	42050	Equipment Maintenance	1,464	1,550	1,239	1,650	1,650	6.45%	1,683	1,717	1,751	1,786	1,822	2.00%
6110	42050	Equipment Maintenance	498	500	-	500	500	0.00%	510	520	531	541	552	2.00%
6120	42050	Equipment Maintenance	-	500	-	500	500	0.00%	510	520	531	541	552	2.00%
6510	42050	Equipment Maintenance	19,775	11,125	-	14,035	14,035	26.16%	14,316	14,602	14,894	15,192	15,496	2.00%
6520	42050	Equipment Maintenance	3,746	3,746	747	3,750	3,750	0.11%	3,825	3,902	3,980	4,059	4,140	2.00%
7510	42050	Equipment Maintenance	526	900	185	900	900	0.00%	918	936	955	974	994	2.00%
42050 Total			57,635	54,521	22,623	61,690	61,690		62,924	64,182	65,466	66,775	68,111	
1120	42060	Telephone	7,415	6,500	3,214	7,500	7,500	15.38%	7,650	7,803	7,959	8,118	8,281	2.00%
1130	42060	Telephone	150	800	50	300	300	-62.50%	306	312	318	325	331	2.00%
1140	42060	Telephone/Data Lines	19,019	18,920	8,561	19,776	19,776	4.52%	20,172	20,575	20,986	21,406	21,834	2.00%
1160	42060	Telephone	120	600	40	600	600	0.00%	612	624	637	649	662	2.00%
2110	42060	Telephone	3,833	4,200	1,308	4,200	4,200	0.00%	4,284	4,370	4,457	4,546	4,637	2.00%
3120	42060	Telephone	15,832	21,000	7,378	25,200	25,200	20.00%	25,704	26,218	26,742	27,277	27,823	2.00%
4110	42060	Telephone	7,207	7,425	3,904	9,000	9,000	21.21%	9,180	9,364	9,551	9,742	9,937	2.00%
5110	42060	Telephone	718	1,000	156	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
5120	42060	Telephone	377	500	183	400	400	-20.00%	408	416	424	433	442	2.00%
5130	42060	Telephone	285	500	119	500	500	0.00%	510	520	531	541	552	2.00%
5510	42060	Telephone	2,114	2,250	861	2,250	2,250	0.00%	2,295	2,341	2,388	2,435	2,484	2.00%
6110	42060	Telephone	3,080	3,900	1,930	3,900	3,900	0.00%	3,978	4,058	4,139	4,221	4,306	2.00%
6120	42060	Telephone	1,493	1,800	544	2,100	2,100	16.67%	2,142	2,185	2,229	2,273	2,319	2.00%
6510	42060	Telephone	285	804	113	2,464	2,464	206.47%	2,513	2,564	2,615	2,667	2,720	2.00%
7510	42060	Telephone	1,197	1,300	493	1,300	1,300	0.00%	1,326	1,353	1,380	1,407	1,435	2.00%
8110	42060	Telephone	911	700	233	700	700	0.00%	714	728	743	758	773	2.00%
42060 Total			64,036	72,199	29,085	81,190	81,190		82,814	84,470	86,159	87,883	89,640	
1120	42070	Advertising	2,282	2,000	312	2,500	2,500	25.00%	2,550	2,601	2,653	2,706	2,760	2.00%
1130	42070	Advertising	147	250	-	300	300	20.00%	306	312	318	325	331	2.00%
2110	42070	Advertising	1,085	500	2,177	1,000	1,000	100.00%	1,020	1,040	1,061	1,082	1,104	2.00%
3110	42070	Advertising	548	500	-	750	750	50.00%	765	780	796	812	828	2.00%
4110	42070	Advertising	300	-	-	-	-		-	-	-	-	-	2.00%

TOWN of WINDHAM
FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
5110	42070	Advertising	-	-	-	1,000	1,000		1,020	1,040	1,061	1,082	1,104	2.00%
6110	42070	Advertising	1,213	1,500	682	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
6120	42070	Advertising	3,202	5,000	3,877	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
6510	42070	Advertising	-	500	-	800	800	60.00%	816	832	849	866	883	2.00%
7510	42070	Advertising	3,099	3,300	2,211	3,300	3,300	0.00%	3,366	3,433	3,502	3,572	3,643	2.00%
42070 Total			11,875	13,550	9,258	16,150	16,150		16,473	16,802	17,139	17,481	17,831	
1120	42080	Postage	5,006	5,000	2,293	5,500	5,500	10.00%	5,610	5,722	5,837	5,953	6,072	2.00%
1130	42080	Postage	11,519	18,000	10,188	18,500	18,500	2.78%	18,870	19,247	19,632	20,025	20,425	2.00%
2110	42080	Postage	87	256	221	400	400	56.25%	408	416	424	433	442	2.00%
3110	42080	Postage	474	1,025	250	1,000	1,000	-2.44%	1,020	1,040	1,061	1,082	1,104	2.00%
4110	42080	Postage	471	800	94	400	400	-50.00%	408	416	424	433	442	2.00%
5110	42080	Postage	194	500	126	300	300	-40.00%	306	312	318	325	331	2.00%
5510	42080	Postage	1,080	1,000	670	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
6110	42080	Postage	691	800	972	1,500	1,500	87.50%	1,530	1,561	1,592	1,624	1,656	2.00%
6120	42080	Postage	443	1,000	944	1,200	1,200	20.00%	1,224	1,248	1,273	1,299	1,325	2.00%
6510	42080	Postage	1,013	2,673	408	2,753	2,753	2.99%	2,808	2,864	2,922	2,980	3,040	2.00%
7510	42080	Postage	2,184	1,100	1,023	2,000	2,000	81.82%	2,040	2,081	2,122	2,165	2,208	2.00%
8110	42080	Postage	69	200	26	200	200	0.00%	204	208	212	216	221	2.00%
42080 Total			23,231	32,354	17,216	34,753	34,753		35,448	36,157	36,880	37,618	38,370	
1110	42090	Training/Conferences	-	500	17	500	500	0.00%	510	520	531	541	552	2.00%
1120	42090	Training/Conferences	1,429	1,800	572	2,000	2,000	11.11%	2,040	2,081	2,122	2,165	2,208	2.00%
1130	42090	Training/Conferences	-	250	-	250	250	0.00%	255	260	265	271	276	2.00%
1140	42090	Training/Conferences	1,250	1,400	999	500	500	-64.29%	510	520	531	541	552	2.00%
1150	42090	Training/Conferences	-	200	-	200	200	0.00%	204	208	212	216	221	2.00%
2110	42090	Training/Conferences	1,827	2,000	128	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
2120	42090	Training/Conferences	174	500	65	500	500	0.00%	510	520	531	541	552	2.00%
2210	42090	Training/Conferences	202	300	175	300	300	0.00%	306	312	318	325	331	2.00%
2510	42090	Training/Conferences	968	1,000	-	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
3110	42090	Training/Conferences	10,938	18,200	9,472	23,000	23,000	26.37%	23,460	23,929	24,408	24,896	25,394	2.00%
3120	42090	Training/Conferences	-	850	-	-	-	-100.00%	-	-	-	-	-	2.00%
4110	42090	Training/Conferences	20,332	19,000	11,979	20,000	20,000	5.26%	20,400	20,808	21,224	21,649	22,082	2.00%
5110	42090	Training/Conferences	225	2,500	131	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
5510	42090	Training/Conferences	529	1,000	1,200	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
6110	42090	Training/Conferences	2,087	3,000	1,349	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
6120	42090	Training/Conferences	1,645	2,000	175	3,000	3,000	50.00%	3,060	3,121	3,184	3,247	3,312	2.00%
6510	42090	Training/Conferences	1,267	1,655	751	1,655	1,655	0.00%	1,688	1,722	1,756	1,791	1,827	2.00%
6520	42090	Training/Conferences	411	1,200	-	1,200	1,200	0.00%	1,224	1,248	1,273	1,299	1,325	2.00%
7510	42090	Training/Conferences	420	750	170	750	750	0.00%	765	780	796	812	828	2.00%
8110	42090	Training/Conferences	280	345	30	375	375	8.70%	383	390	398	406	414	2.00%
42090 Total			43,984	58,450	27,213	63,730	63,730		65,005	66,305	67,631	68,983	70,363	
1110	42100	Travel/Meals	-	250	187	250	250	0.00%	255	260	265	271	276	2.00%
1120	42100	Travel/Meals	3,559	3,500	4,088	4,500	4,500	28.57%	4,590	4,682	4,775	4,871	4,968	2.00%
1130	42100	Travel/Meals	840	800	316	900	900	12.50%	918	936	955	974	994	2.00%
1140	42100	Travel/Meals	340	300	110	300	300	0.00%	306	312	318	325	331	2.00%
1150	42100	Travel/Meals	87	500	-	500	500	0.00%	510	520	531	541	552	2.00%
1160	42100	Travel/Meals	-	-	-	-	-		-	-	-	-	-	2.00%
2110	42100	Travel/Meals	2,784	1,500	641	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
2510	42100	Travel/Meals	-	-	-	-	-		-	-	-	-	-	2.00%
3110	42100	Travel/Meals	7,497	8,500	3,693	9,200	9,200	8.24%	9,384	9,572	9,763	9,958	10,158	2.00%
3120	42100	Travel/Meals	-	200	-	-	-	-100.00%	-	-	-	-	-	2.00%
4110	42100	Travel/Meals	3,255	2,600	1,858	2,600	2,600	0.00%	2,652	2,705	2,759	2,814	2,871	2.00%

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
5110	42100	Travel/Meals	383	1,000	119	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
5510	42100	Travel/Meals	2,994	2,500	887	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
6110	42100	Travel/Meals	1,115	2,000	719	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
6120	42100	Travel/Meals	1,954	2,000	348	3,000	3,000	50.00%	3,060	3,121	3,184	3,247	3,312	2.00%
6510	42100	Travel/Meals	2,416	1,780	1,288	1,780	1,780	0.00%	1,816	1,852	1,889	1,927	1,965	2.00%
7510	42100	Travel/Meals	1,544	2,200	898	2,440	2,440	10.91%	2,489	2,539	2,589	2,641	2,694	2.00%
8110	42100	Travel/Meals	-	350	-	350	350	0.00%	357	364	371	379	386	2.00%
42100 Total			28,767	29,980	15,152	32,820	32,820		33,476	34,146	34,829	35,525	36,236	
1110	42110	Memberships	33,937	43,883	22,665	45,000	45,000	2.55%	45,900	46,818	47,754	48,709	49,684	2.00%
1120	42110	Memberships	1,713	2,000	1,240	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
1140	42110	Memberships	249	300	23	300	300	0.00%	306	312	318	325	331	2.00%
1150	42110	Memberships	-	-	-	-	-		-	-	-	-	-	2.00%
1160	42110	Memberships	-	-	-	-	-		-	-	-	-	-	2.00%
2110	42110	Memberships	254	250	184	250	250	0.00%	255	260	265	271	276	2.00%
3110	42110	Memberships	300	650	548	1,850	1,850	184.62%	1,887	1,925	1,963	2,002	2,043	2.00%
4110	42110	Memberships	3,004	4,617	3,884	5,275	5,275	14.25%	5,381	5,488	5,598	5,710	5,824	2.00%
5110	42110	Memberships	321	350	111	350	350	0.00%	357	364	371	379	386	2.00%
5510	42110	Memberships	480	500	70	500	500	0.00%	510	520	531	541	552	2.00%
6110	42110	Memberships	195	500	250	500	500	0.00%	510	520	531	541	552	2.00%
6120	42110	Memberships	541	900	441	1,400	1,400	55.56%	1,428	1,457	1,486	1,515	1,546	2.00%
6510	42110	Memberships	800	900	755	505	505	-43.89%	515	525	536	547	558	2.00%
7510	42110	Memberships	140	140	50	140	140	0.00%	143	146	149	152	155	2.00%
8110	42110	Memberships	-	200	-	200	200	0.00%	204	208	212	216	221	2.00%
42110 Total			41,934	55,190	30,220	58,270	58,270		59,435	60,624	61,837	63,073	64,335	
2210	42120	Rentals	25	1,200	12	1,200	1,200	0.00%	1,224	1,248	1,273	1,299	1,325	2.00%
2510	42120	Rentals	1,544	2,500	778	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
42120 Total			1,569	3,700	790	3,700	3,700		3,774	3,849	3,926	4,005	4,085	
2210	42150	Refuse Pickup	12,383	13,000	5,484	13,000	13,000	0.00%	13,260	13,525	13,796	14,072	14,353	2.00%
5120	42150	Refuse Pickup	323	400	304	400	400	0.00%	408	416	424	433	442	2.00%
42150 Total			12,705	13,400	5,788	13,400	13,400		13,668	13,941	14,220	14,505	14,795	
2130	42190	Contracted Services	-	38,000	32,671	50,500	50,500	32.89%	51,510	52,540	53,591	54,663	55,756	2.00%
9120	42190	Contracted Services	868,013	1,080,000	724,270	850,000	850,000	-21.30%	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0.00%
42190 Total			868,013	1,118,000	756,941	900,500	900,500		1,051,510	1,052,540	1,053,591	1,054,663	1,055,756	
2510	42200	Outside Vehicle Maintenance	15,454	35,000	13,463	35,000	35,000	0.00%	35,700	36,414	37,142	37,885	38,643	2.00%
3210	42200	Outside Vehicle Maintenance	15,310	12,000	758	13,000	13,000	8.33%	13,260	13,525	13,796	14,072	14,353	2.00%
4210	42200	Outside Vehicle Maintenance	40,893	22,000	12,924	24,000	24,000	9.09%	24,480	24,970	25,469	25,978	26,498	2.00%
5111	42200	Outside Vehicle Maintenance	-	-	-	-	-		-	-	-	-	-	2.00%
42200 Total			71,657	69,000	27,145	72,000	72,000		73,440	74,909	76,407	77,935	79,494	
1160	42210	Electrical Equipment Maintenanc	1,394	1,500	7	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
2110	42210	Electrical Equipment Maintenanc	2,180	4,300	1,529	2,500	2,500	-41.86%	2,550	2,601	2,653	2,706	2,760	2.00%
2130	42210	Electrical Equipment Maintenanc	10,076	10,000	1,204	10,000	10,000	0.00%	10,200	10,404	10,612	10,824	11,041	2.00%
2510	42210	Electrical Equipment Maintenanc	-	-	-	-	-		-	-	-	-	-	2.00%
3110	42210	Electrical Equipment Maintenanc	2,115	3,100	35	3,100	3,100	0.00%	3,162	3,225	3,290	3,356	3,423	2.00%
3120	42210	Electrical Equipment Maintenanc	7,974	8,000	2,011	-	-	-100.00%	-	-	-	-	-	2.00%
3210	42210	Electrical Equipment Maintenanc	-	-	-	-	-		-	-	-	-	-	2.00%
4110	42210	Electrical Equipment Maintenanc	10,979	6,080	453	4,440	4,440	-26.97%	4,529	4,619	4,712	4,806	4,902	2.00%
4210	42210	Electrical Equipment Maintenanc	8,359	4,000	459	4,000	4,000	0.00%	4,080	4,162	4,245	4,330	4,416	2.00%
42210 Total			43,077	36,980	5,698	25,540	25,540		26,051	26,572	27,103	27,645	28,198	

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
2130	42220	Electricity	70,302	65,000	29,079	65,000	65,000	0.00%	66,300	67,626	68,979	70,358	71,765	2.00%
2210	42220	Electricity	80,869	75,000	25,079	75,000	75,000	0.00%	76,500	78,030	79,591	81,182	82,806	2.00%
5120	42220	Electricity	2,403	2,000	890	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
5130	42220	Electricity	-	500	-	500	500	0.00%	510	520	531	541	552	2.00%
42220 Total			153,574	142,500	55,047	142,500	142,500		145,350	148,257	151,222	154,247	157,332	
2210	42230	Water Supply	3,792	3,000	2,064	4,000	4,000	33.33%	4,080	4,162	4,245	4,330	4,416	2.00%
2220	42230	Water Supply	439	300	-	300	300	0.00%	306	312	318	325	331	2.00%
5120	42230	Water Supply	1,802	2,500	1,525	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
42230 Total			6,033	5,800	3,589	6,800	6,800		6,936	7,075	7,216	7,361	7,508	
4150	42240	Water Main Charges	95,252	93,849	49,186	94,730	94,730	0.94%	96,625	98,557	100,528	102,539	104,590	2.00%
42240 Total			95,252	93,849	49,186	94,730	94,730		96,625	98,557	100,528	102,539	104,590	
2210	42250	Building Maintenance Services	61,327	59,000	27,101	65,000	65,000	10.17%	66,300	67,626	68,979	70,358	71,765	2.00%
5120	42250	Building Services	4,366	4,500	1,188	4,500	4,500	0.00%	4,590	4,682	4,775	4,871	4,968	2.00%
42250 Total			65,694	63,500	28,289	69,500	69,500		70,890	72,308	73,754	75,229	76,734	
2120	42260	Contracted Services	50,557	71,200	57,752	72,750	72,750	2.18%	74,205	75,689	77,203	78,747	80,322	2.00%
2220	42260	Contracted Services	9,347	6,000	144	6,000	6,000	0.00%	6,120	6,242	6,367	6,495	6,624	2.00%
2910	42260	Contracted Services	597,581	623,153	256,577	633,030	633,030	1.59%	645,691	658,604	671,777	685,212	698,916	2.00%
3120	42260	Contracted Services	319,611	329,139	164,570	339,014	339,014	3.00%	345,794	352,710	359,764	366,960	374,299	2.00%
4110	42260	Contracted Services	39,882	39,200	20,771	40,000	40,000	2.04%	40,800	41,616	42,448	43,297	44,163	2.00%
5110	42260	Contracted Services	-	9,500	-	4,500	4,500	-52.63%	4,590	4,682	4,775	4,871	4,968	2.00%
5111	42260	Contracted Services - Day Camp	22,448	30,000	22,448	25,000	25,000	-16.67%	25,500	26,010	26,530	27,061	27,602	2.00%
5130	42260	Contracted Services	531	600	263	600	600	0.00%	612	624	637	649	662	2.00%
9130	42260	Contracted Services	239,814	1,868,000	(12,667)	413,927	413,927	-77.84%	422,206	430,650	439,263	448,048	457,009	2.00%
42260 Total			1,279,771	2,976,792	509,858	1,534,821	1,534,821		1,565,517	1,596,828	1,628,764	1,661,340	1,694,566	
5111	42280	Contracted Services - Other	10,955	10,000	10,955	18,000	18,000	80.00%	18,360	18,727	19,102	19,484	19,873	2.00%
42280 Total			10,955	10,000	10,955	18,000	18,000		18,360	18,727	19,102	19,484	19,873	
2910	42330	Tipping Fees	162,498	148,050	70,727	158,625	158,625	7.14%	161,798	165,033	168,334	171,701	175,135	2.00%
42330 Total			162,498	148,050	70,727	158,625	158,625		161,798	165,033	168,334	171,701	175,135	
1220	42600	Workers Compensation	241,883	260,500	150,445	271,698	260,536	0.01%	283,924	296,701	310,053	324,005	338,585	4.50%
42600 Total			241,883	260,500	150,445	271,698	260,536		283,924	296,701	310,053	324,005	338,585	
1210	42610	Vehicle Insurance	46,980	44,982	51,343	55,500	55,500	23.38%	57,998	60,607	63,335	66,185	69,163	4.50%
42610 Total			46,980	44,982	51,343	55,500	55,500		57,998	60,607	63,335	66,185	69,163	
1210	42620	Property & General Liability	39,195	52,920	38,797	40,800	40,800	-22.90%	42,636	44,555	46,560	48,655	50,844	4.50%
42620 Total			39,195	52,920	38,797	40,800	40,800		42,636	44,555	46,560	48,655	50,844	
1210	42630	Professional Liability	24,786	26,460	26,915	30,020	30,020	13.45%	31,371	32,783	34,258	35,799	37,410	4.50%
42630 Total			24,786	26,460	26,915	30,020	30,020		31,371	32,783	34,258	35,799	37,410	
1220	42650	Unemployment Compensation	6,074	5,000	-	5,000	5,000	0.00%	5,150	5,305	5,464	5,628	5,796	3.00%
42650 Total			6,074	5,000	-	5,000	5,000		5,150	5,305	5,464	5,628	5,796	
1120	43010	Supplies & Materials	7,152	6,000	2,408	7,250	7,250	20.83%	7,395	7,543	7,694	7,848	8,005	2.00%
1130	43010	Supplies & Materials	3,096	3,500	2,265	3,750	3,750	7.14%	3,825	3,902	3,980	4,059	4,140	2.00%
1140	43010	Supplies & Materials	717	1,000	13	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
1150	43010	Supplies & Materials	-	1,500	44	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
1160	43010	Supplies & Materials	50	300	20	300	300	0.00%	306	312	318	325	331	2.00%
2110	43010	Supplies & Materials	2,891	2,500	1,787	3,000	3,000	20.00%	3,060	3,121	3,184	3,247	3,312	2.00%
2150	43010	Snowplowing Contracts	102,177	105,632	46,978	143,000	143,000	35.38%	145,860	148,777	151,753	154,788	157,884	2.00%
2510	43010	Supplies & Materials	202	400	-	400	400	0.00%	408	416	424	433	442	2.00%
3110	43010	Supplies & Materials	15,148	19,200	15,713	20,000	20,000	4.17%	20,400	20,808	21,224	21,649	22,082	2.00%
3120	43010	Supplies & Materials	-	250	-	-	-	-100.00%	-	-	-	-	-	2.00%
3140	43010	Supplies & Materials	283	500	23	500	500	0.00%	510	520	531	541	552	2.00%
4110	43010	Supplies & Materials	7,418	6,000	718	6,000	6,000	0.00%	6,120	6,242	6,367	6,495	6,624	2.00%
4140	43010	Supplies & Materials	419	1,480	191	1,480	1,480	0.00%	1,510	1,540	1,571	1,602	1,634	2.00%
5110	43010	Supplies & Materials	863	2,000	465	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
5111	43010	Supplies & Materials - Day Camp	1,369	7,000	1,369	7,000	7,000	0.00%	7,140	7,283	7,428	7,577	7,729	2.00%
5120	43010	Supplies and Materials	12,998	9,000	3,346	9,000	9,000	0.00%	9,180	9,364	9,551	9,742	9,937	2.00%
5130	43010	Supplies and Materials	1,492	5,000	86	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
5510	43010	Supplies & Materials	4,384	4,500	3,438	4,000	4,000	-11.11%	4,080	4,162	4,245	4,330	4,416	2.00%
6110	43010	Supplies & Materials	952	1,000	161	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
6120	43010	Supplies & Materials	762	1,500	353	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
6510	43010	Supplies & Materials	1,718	1,600	1,777	2,000	2,000	25.00%	2,040	2,081	2,122	2,165	2,208	2.00%
6520	43010	Supplies & Materials	1,773	2,000	510	3,500	3,500	75.00%	3,570	3,641	3,714	3,789	3,864	2.00%
7510	43010	Supplies & Materials	2,634	3,000	1,266	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
8110	43010	Supplies & Materials	635	1,000	205	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
9910	43010	Supplies and Materials	46,072	100,000	54,829	150,000	150,000	50.00%	153,000	156,060	159,181	162,365	165,612	2.00%
9920	43010	Emergency Fund	-	100,000	-	150,000	150,000	50.00%	153,000	156,060	159,181	162,365	165,612	2.00%
43010 Total			215,203	385,862	137,963	527,180	527,180		537,724	548,478	559,448	570,637	582,049	
5111	43020	Supplies & Materials - Other	1,031	4,000	1,031	4,000	4,000	0.00%	4,080	4,162	4,245	4,330	4,416	2.00%
5130	43020	Office Supplies & First Aid	-	150	-	150	150	0.00%	153	156	159	162	166	2.00%
43020 Total			1,031	4,150	1,031	4,150	4,150		4,233	4,318	4,404	4,492	4,582	
1120	43030	Books, Maps & Publications	3,121	3,000	1,381	3,500	3,500	16.67%	3,570	3,641	3,714	3,789	3,864	2.00%
1130	43030	Books, Maps & Publications	489	700	491	800	800	14.29%	816	832	849	866	883	2.00%
1140	43030	Books/Maps/Publications	195	200	-	200	200	0.00%	204	208	212	216	221	2.00%
1150	43030	Books, Maps & Publications	-	500	(35)	500	500	0.00%	510	520	531	541	552	2.00%
2110	43030	Books, Maps & Publications	172	250	-	250	250	0.00%	255	260	265	271	276	2.00%
3110	43030	Books, Maps & Publications	1,456	1,800	1,456	1,800	1,800	0.00%	1,836	1,873	1,910	1,948	1,987	2.00%
3120	43030	Books, Maps & Publications	-	200	-	-	-	-100.00%	-	-	-	-	-	2.00%
5110	43030	Books/Maps/Publications	-	-	-	-	-		-	-	-	-	-	2.00%
5510	43030	Books, Maps & Publications	28,250	28,630	10,187	27,430	27,430	-4.19%	27,979	28,538	29,109	29,691	30,285	2.00%
6110	43030	Books, Maps & Publications	1,612	1,000	130	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
6120	43030	Books, Maps & Publications	378	500	143	600	600	20.00%	612	624	637	649	662	2.00%
6510	43030	Books, Maps & Publications	2,954	3,320	895	3,320	3,320	0.00%	3,386	3,454	3,523	3,594	3,666	2.00%
6520	43030	Books, Maps & Publications	-	500	-	500	500	0.00%	510	520	531	541	552	2.00%
7510	43030	Books, Maps & Publications	2,405	2,500	2,104	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
43030 Total			41,033	43,100	16,752	42,400	42,400		43,248	44,113	44,995	45,895	46,813	
4110	43040	Medical Supples	26,713	27,500	21,414	34,000	34,000	23.64%	34,680	35,374	36,081	36,803	37,539	2.00%
43040 Total			26,713	27,500	21,414	34,000	34,000		34,680	35,374	36,081	36,803	37,539	
2120	43050	Clothing, Safety Equipment	8,831	9,125	4,589	9,310	9,310	2.03%	9,496	9,686	9,880	10,077	10,279	2.00%
2210	43050	Clothing, Safety Equipment	1,796	2,800	956	3,200	3,200	14.29%	3,264	3,329	3,396	3,464	3,533	2.00%
2220	43050	Safety Equipment	29	400	86	400	400	0.00%	408	416	424	433	442	2.00%
2510	43050	Clothing, Safety Equipment	1,397	2,000	892	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
3110	43050	Clothing	25,698	27,500	16,805	32,000	32,000	16.36%	32,640	33,293	33,959	34,638	35,331	2.00%
4110	43050	Clothing/Uniforms	13,992	9,100	1,376	9,100	9,100	0.00%	9,282	9,468	9,657	9,850	10,047	2.00%

TOWN of WINDHAM
FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
43050 Total			51,742	50,925	24,704	56,010	56,010		57,130	58,273	59,438	60,627	61,840	
5510	43060	Non-printed Materials	9,300	16,800	8,730	16,800	16,800	0.00%	17,136	17,479	17,828	18,185	18,549	2.00%
43060 Total			9,300	16,800	8,730	16,800	16,800		17,136	17,479	17,828	18,185	18,549	
8110	43090	General Assistance	13,345	40,000	3,783	40,000	40,000	0.00%	40,800	41,616	42,448	43,297	44,163	2.00%
43090 Total			13,345	40,000	3,783	40,000	40,000		40,800	41,616	42,448	43,297	44,163	
8110	43100	User Fee Offset	8,979	10,000	-	10,000	10,000	0.00%	10,200	10,404	10,612	10,824	11,041	2.00%
43100 Total			8,979	10,000	-	10,000	10,000		10,200	10,404	10,612	10,824	11,041	
2510	43140	Gas Products	20,819	15,750	6,209	13,440	13,440	-14.67%	13,709	13,983	14,263	14,548	14,839	2.00%
3210	43140	Gas Products	72,309	57,960	20,422	42,336	42,336	-26.96%	43,183	44,046	44,927	45,826	46,742	2.00%
4210	43140	Gas Products	8,754	5,980	2,738	5,040	5,040	-15.72%	5,141	5,244	5,348	5,455	5,565	2.00%
5111	43140	Vehicle Fuel	1,030	1,500	1,030	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
5120	43140	Vehicle Fuel	-	2,000	973	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
6110	43140	Gas Products	2,125	2,070	848	1,512	1,512	-26.96%	1,542	1,573	1,605	1,637	1,669	2.00%
6120	43140	Fuel	163.41	300	-	300	300	0.00%	306	312	318	325	331	2.00%
43140 Total			105201.67	85,560	32,220	66,128	66,128		67,451	68,800	70,176	71,579	73,011	
2510	43160	Diesel Fuel	109,688	87,500	23,108	60,200	60,200	-31.20%	61,404	62,632	63,885	65,162	66,466	2.00%
4210	43160	Diesel Fuel	32,505	28,050	13,894	18,060	18,060	-35.61%	18,421	18,790	19,165	19,549	19,940	2.00%
43160 Total			142,193	115,550	37,002	78,260	78,260		79,825	81,422	83,050	84,711	86,405	
2210	43170	Heating Fuel	69,065	64,435	13,385	70,000	70,000	8.64%	71,400	72,828	74,285	75,770	77,286	2.00%
43170 Total			69,065	64,435	13,385	70,000	70,000		71,400	72,828	74,285	75,770	77,286	
2120	43180	Minor Equipment & Tools	2,246	2,000	1,262	2,500	2,500	25.00%	2,550	2,601	2,653	2,706	2,760	2.00%
2510	43180	Equipment & Tools	8,914	10,000	3,495	10,000	10,000	0.00%	10,200	10,404	10,612	10,824	11,041	2.00%
4210	43180	Tools	2,428	2,000	54	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
43180 Total			13,589	14,000	4,811	14,500	14,500		14,790	15,086	15,388	15,695	16,009	
2210	43190	Building Maintenance Materials	26,397	30,000	15,124	30,000	30,000	0.00%	30,600	31,212	31,836	32,473	33,122	2.00%
43190 Total			26,397	30,000	15,124	30,000	30,000		30,600	31,212	31,836	32,473	33,122	
2510	43200	Petroleum Products	6,453	7,500	3,666	11,000	11,000	46.67%	11,220	11,444	11,673	11,907	12,145	2.00%
3210	43200	Petroleum Products	-	-	9	-	-		-	-	-	-	-	2.00%
4210	43200	Miscellaneous Products	-	2,500	-	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
43200 Total			6,453	10,000	3,675	13,500	13,500		13,770	14,045	14,326	14,613	14,905	
2210	43210	Electronic Equipment	3,412	5,000	1,149	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
4110	43210	Electronic Equipment	14,123	9,460	8,467	12,300	12,300	30.02%	12,546	12,797	13,053	13,314	13,580	2.00%
43210 Total			17,535	14,460	9,616	17,300	17,300		17,646	17,999	18,359	18,726	19,101	
1120	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
1130	43220	Other Equipment	729	800	708	1,200	1,200	50.00%	1,224	1,248	1,273	1,299	1,325	2.00%
1160	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
2110	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
2120	43220	Other Equipment	2,462	3,000	1,304	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
2210	43220	Other Equipment	1,940	2,050	1,114	2,050	2,050	0.00%	2,091	2,133	2,175	2,219	2,263	2.00%
2220	43220	Other Equipment	2,150	2,400	-	2,400	2,400	0.00%	2,448	2,497	2,547	2,598	2,650	2.00%
3110	43220	Other Equipment	10,846	10,000	3,861	11,000	11,000	10.00%	11,220	11,444	11,673	11,907	12,145	2.00%
3120	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
4110	43220	Other Equipment	65,633	51,010	31,797	59,827	59,827	17.28%	61,024	62,244	63,489	64,759	66,054	2.00%

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
5510	43220	Other Equipment	21,008	5,000	2,354	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
6110	43220	Other Equipment	990	3,900	2,015	3,900	3,900	0.00%	3,978	4,058	4,139	4,221	4,306	2.00%
6120	43220	Other Equipment	60	1600	331	500	500	-68.75%	510	520	531	541	552	2.00%
6510	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
6520	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
43220 Total			105,817	79,760	43,483	88,877	88,877		90,655	92,468	94,317	96,203	98,127	
2510	43240	Tires	14,588	15,000	8,469	18,000	18,000	20.00%	18,360	18,727	19,102	19,484	19,873	2.00%
3210	43240	Tires	6,912	7,000	4,133	7,500	7,500	7.14%	7,650	7,803	7,959	8,118	8,281	2.00%
4210	43240	Tires	6,537	8,000	4,173	8,000	8,000	0.00%	8,160	8,323	8,490	8,659	8,833	2.00%
43240 Total			28,037	30,000	16,774	33,500	33,500		34,170	34,853	35,550	36,261	36,987	
2150	43250	Vehicle Maintenance Parts	41,662	40,000	21,474	40,000	40,000	0.00%	40,800	41,616	42,448	43,297	44,163	2.00%
2220	43250	Equipment Maintenance	2,545	2,500	2,153	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
2510	43250	Vehicle Maintenance	54,446	85,000	41,290	90,000	90,000	5.88%	91,800	93,636	95,509	97,419	99,367	2.00%
3210	43250	Vehicle Maintenance	18,116	20,000	7,646	20,000	20,000	0.00%	20,400	20,808	21,224	21,649	22,082	2.00%
4210	43250	Vehicle Maintenance Parts	32,916	30,000	7,907	30,000	30,000	0.00%	30,600	31,212	31,836	32,473	33,122	2.00%
5111	43250	Vehicle Maintenance	178	1,500	178	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
5120	43250	Vehicle Maintenance	-	1,500	-	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
43250 Total			149,863	180,500	80,647	185,500	185,500		189,210	192,994	196,854	200,791	204,807	
2130	43270	Traffic Signs	11,085	10,000	6,539	10,000	10,000	0.00%	10,200	10,404	10,612	10,824	11,041	2.00%
43270 Total			11,085	10,000	6,539	10,000	10,000		10,200	10,404	10,612	10,824	11,041	
2510	43290	Steel	1,608	2,000	-	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
43290 Total			1,608	2,000	-	2,000	2,000		2,040	2,081	2,122	2,165	2,208	
1120	43300	Copy Services	2,029	2,000	1,117	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
6110	43300	Copy Services	318	500	296	500	500	0.00%	510	520	531	541	552	2.00%
6120	43300	Copy Services	511	500	258	500	500	0.00%	510	520	531	541	552	2.00%
43300 Total			2,858	3,000	1,670	3,000	3,000		3,060	3,121	3,184	3,247	3,312	
2220	43310	Maintenance Materials	1,166	2,000	552	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
43310 Total			1,166	2,000	552	2,000	2,000		2,040	2,081	2,122	2,165	2,208	
2150	43320	Chemicals	205,152	206,700	36,153	209,000	209,000	1.11%	213,180	217,444	221,792	226,228	230,753	2.00%
4110	43320	Chemicals	1,958	2,000	-	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
43320 Total			207,110	208,700	36,153	211,000	211,000		215,220	219,524	223,915	228,393	232,961	
4110	43330	Equipment Replacement	-	-	-	-	-		-	-	-	-	-	2.00%
43330 Total			-	-	-	-	-		-	-	-	-	-	
6510	43390	Vehicle Expenses	511	700	160	714	714	2.00%	728	743	758	773	788	2.00%
43390 Total			511	700	160	714	714		728	743	758	773	788	
9130	44020	Land Improvements	278,946	400,650	-	445,665	445,665	11.24%	454,578	463,670	472,943	482,402	492,050	2.00%
9140	44020	Land Improvements	856	50,000	-	50,000	75,000	50.00%	51,000	52,020	53,060	54,122	55,204	2.00%
44020 Total			279,803	450,650	-	495,665	520,665		505,578	515,690	526,004	536,524	547,254	
1150	44070	Contributions to Agencies	65,057	64,972	44,234	34,972	40,118	-38.25%	35,671	36,385	37,113	37,855	38,612	2.00%
1180	44070	Contributions to Agencies	150,000	160,893	162,393	186,468	186,468	15.90%	190,197	194,001	197,881	201,839	205,876	2.00%
4110	44070	Contributions to Agencies	3,900	4,300	-	-	-	-100.00%	-	-	-	-	-	2.00%
8120	44070	Contributions to Agencies	21,400	23,200	23,050	22,800	22,800	-1.72%	23,256	23,721	24,196	24,679	25,173	2.00%
44070 Total			240,357	253,365	229,677	244,240	249,386		249,125	254,107	259,189	264,373	269,661	

TOWN of WINDHAM
FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
1210	44080	Safety Committee	490	5,000	2,199	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
44080 Total			490	5,000	2,199	5,000	5,000		5,100	5,202	5,306	5,412	5,520	
2120	44100	Road Maintenance Materials	46,430	55,000	40,627	65,000	65,000	18.18%	66,300	67,626	68,979	70,358	71,765	2.00%
2150	44100	Road Maintenance Materials	31,748	33,000	24,943	33,000	33,000	0.00%	33,660	34,333	35,020	35,720	36,435	2.00%
44100 Total			78,178	88,000	65,570	98,000	98,000		99,960	101,959	103,998	106,078	108,200	
9170	44120	Portland Water District Assessm	-	351,756	146,565	351,756	351,756	0.00%	358,791	365,967	373,286	380,752	388,367	2.00%
44120 Total			-	351,756	146,565	351,756	351,756		358,791	365,967	373,286	380,752	388,367	
1160	44190	Capital Equipment	2,968	3,000	-	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
4210	44190	Capital Equipment	349	2,500	-	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
9110	44190	Capital Equipment	665,233	625,000	633,902	725,000	725,000	16.00%	825,000	825,000	725,000	725,000	725,000	
44190 Total			668,551	630,500	633,902	730,500	730,500		830,610	830,722	730,837	730,953	731,072	
5111	45020	Senior Programs	1,328	5,000	1,328	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
5510	45020	Programming	-	-	-	1,000	1,000		1,020	1,040	1,061	1,082	1,104	2.00%
45020 Total			1,328	5,000	1,328	6,000	6,000		6,120	6,242	6,367	6,495	6,624	
5111	45030	Community Events	1,192	3,000	1,192	8,000	8,000	166.67%	8,160	8,323	8,490	8,659	8,833	2.00%
45030 Total			1,192	3,000	1,192	8,000	8,000		8,160	8,323	8,490	8,659	8,833	
5111	45040	Summerfest	-	-	-	-	-		-	-	-	-	-	2.00%
45040 Total			-	-	-	-	-		-	-	-	-	-	
5120	45270	Lease of Gambo Soccer Fields	-	850	869	-	-	-100.00%	-	-	-	-	-	0.00%
45270 Total			-	850	869	-	-		-	-	-	-	-	
9510	46010	Debt Principal	150,000	150,000	150,000	150,000	150,000	0.00%	233,400	233,400	233,400	233,400	233,400	
46010 Total			150,000	150,000	150,000	150,000	150,000		233,400	233,400	233,400	233,400	233,400	
9510	46020	Debt Interest	55,125	50,625	26,438	86,500	86,500	70.86%	83,093	76,209	64,687	57,441	49,723	
46020 Total			55,125	50,625	26,438	86,500	86,500		83,093	76,209	64,687	57,441	49,723	
4110	46030	Bad Debt	104,000	85,000	37,500	85,000	85,000	0.00%	86,700	88,434	90,203	92,007	93,847	2.00%
46030 Total			104,000	85,000	37,500	85,000	85,000		86,700	88,434	90,203	92,007	93,847	
Total Supplies, Services & Other			6,605,967	9,330,545	3,942,713	8,127,286	8,146,270		8,595,974	8,731,127	8,765,078	8,906,835	9,051,751	
Grand Total			14,268,590	17,247,836	7,835,866	17,288,235	16,743,819		18,045,504	18,478,533	18,819,962	19,279,116	19,751,677	

TOWN of WINDHAM
FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
1110	41010	Compensation	3,955	7,350	2,240	13,230	13,230	80.00%	13,230	13,230	13,230	13,230	13,230	0.00%
1110	42010	Legal Services	58,621	40,000	32,801	60,000	60,000	50.00%	63,000	66,150	69,458	72,930	76,577	5.00%
1110	42020	Audit Fees	17,250	19,300	14,300	19,300	19,300	0.00%	20,265	21,278	22,342	23,459	24,632	5.00%
1110	42090	Training/Conferences	-	500	17	500	500	0.00%	510	520	531	541	552	2.00%
1110	42100	Travel/Meals	-	250	187	250	250	0.00%	255	260	265	271	276	2.00%
1110	42110	Memberships	33,937	43,883	22,665	45,000	45,000	2.55%	45,900	46,818	47,754	48,709	49,684	2.00%
1110 Total			113,763	111,283	72,210	138,280	138,280		143,160	148,257	153,580	159,141	164,951	
1120	41010	Compensation	388,402	393,806	199,349	466,668	418,181	6.19%	480,668	495,088	509,941	525,239	540,996	3.00%
1120	41030	Part-time Compensation	-	-	647				-	-	-	-	-	3.00%
1120	42030	Professional Services	24,469	19,875	5,097	25,000	25,000	25.79%	25,500	26,010	26,530	27,061	27,602	2.00%
1120	42040	Print Services	-	500	-	500	500	0.00%	510	520	531	541	552	2.00%
1120	42050	Equipment Maintenance	55	-	55	55	55		56	57	58	60	61	2.00%
1120	42060	Telephone	7,415	6,500	3,214	7,500	7,500	15.38%	7,650	7,803	7,959	8,118	8,281	2.00%
1120	42070	Advertising	2,282	2,000	312	2,500	2,500	25.00%	2,550	2,601	2,653	2,706	2,760	2.00%
1120	42080	Postage	5,006	5,000	2,293	5,500	5,500	10.00%	5,610	5,722	5,837	5,953	6,072	2.00%
1120	42090	Training/Conferences	1,429	1,800	572	2,000	2,000	11.11%	2,040	2,081	2,122	2,165	2,208	2.00%
1120	42100	Travel/Meals	3,559	3,500	4,088	4,500	4,500	28.57%	4,590	4,682	4,775	4,871	4,968	2.00%
1120	42110	Memberships	1,713	2,000	1,240	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
1120	43010	Supplies & Materials	7,152	6,000	2,408	7,250	7,250	20.83%	7,395	7,543	7,694	7,848	8,005	2.00%
1120	43030	Books, Maps & Publications	3,121	3,000	1,381	3,500	3,500	16.67%	3,570	3,641	3,714	3,789	3,864	2.00%
1120	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
1120	43300	Copy Services	2,029	2,000	1,117	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
1120 Total			446,632	445,981	221,771	528,973	480,486		544,219	559,911	576,060	592,680	609,786	
1130	41010	Compensation	180,158	192,167	97,593	197,967	197,967	3.02%	203,906	210,023	216,324	222,814	229,498	3.00%
1130	41020	Overtime Compensation	-	-	-	150	150		155	159	164	169	174	3.00%
1130	41030	Part-time Compensation	-	-	412	24,722	-		25,463	26,227	27,014	27,825	28,659	3.00%
1130	42030	Professional Services	15,260	20,000	12,356	22,500	22,500	12.50%	22,950	23,409	23,877	24,355	24,842	2.00%
1130	42050	Equipment Maintenance	203	200	-	300	300	50.00%	306	312	318	325	331	2.00%
1130	42060	Telephone	150	800	50	300	300	-62.50%	306	312	318	325	331	2.00%
1130	42070	Advertising	147	250	-	300	300	20.00%	306	312	318	325	331	2.00%
1130	42080	Postage	11,519	18,000	10,188	18,500	18,500	2.78%	18,870	19,247	19,632	20,025	20,425	2.00%
1130	42090	Training/Conferences	-	250	-	250	250	0.00%	255	260	265	271	276	2.00%
1130	42100	Travel/Meals	840	800	316	900	900	12.50%	918	936	955	974	994	2.00%
1130	43010	Supplies & Materials	3,096	3,500	2,265	3,750	3,750	7.14%	3,825	3,902	3,980	4,059	4,140	2.00%
1130	43030	Books, Maps & Publications	489	700	491	800	800	14.29%	816	832	849	866	883	2.00%
1130	43220	Other Equipment	729	800	708	1,200	1,200	50.00%	1,224	1,248	1,273	1,299	1,325	2.00%
1130 Total			212,591	237,467	124,379	271,639	246,917		279,300	287,181	295,289	303,630	312,211	
1140	41010	Compensation	96,114	101,760	50,401	106,788	106,788	4.94%	109,992	113,292	116,690	120,191	123,797	3.00%
1140	41020	Overtime Compensation	936	2,500	744	2,000	2,000	-20.00%	2,060	2,122	2,185	2,251	2,319	3.00%
1140	42030	Professional Services	100	1,000	-	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
1140	42050	Equipment Maintenance	31,368	36,000	20,397	40,000	40,000	11.11%	40,800	41,616	42,448	43,297	44,163	2.00%
1140	42060	Telephone/Data Lines	19,019	18,920	8,561	19,776	19,776	4.52%	20,172	20,575	20,986	21,406	21,834	2.00%
1140	42090	Training/Conferences	1,250	1,400	999	500	500	-64.29%	510	520	531	541	552	2.00%
1140	42100	Travel/Meals	340	300	110	300	300	0.00%	306	312	318	325	331	2.00%
1140	42110	Memberships	249	300	23	300	300	0.00%	306	312	318	325	331	2.00%
1140	43010	Supplies & Materials	717	1,000	13	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
1140	43030	Books/Maps/Publications	195	200	-	200	200	0.00%	204	208	212	216	221	2.00%
1140 Total			150,287	163,380	81,247	171,864	171,864		176,389	181,038	185,813	190,718	195,756	
1150	41010	Compensation	-	-	-	6,370	6,370		6,561	6,758	6,961	7,169	7,385	3.00%
1150	42090	Training/Conferences	-	200	-	200	200	0.00%	204	208	212	216	221	2.00%
1150	42100	Travel/Meals	87	500	-	500	500	0.00%	510	520	531	541	552	2.00%
1150	42110	Memberships	-	-	-	-	-		-	-	-	-	-	2.00%

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
1150	43010	Supplies & Materials	-	1,500	44	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
1150	43030	Books, Maps & Publications	-	500	(35)	500	500	0.00%	510	520	531	541	552	2.00%
1150	44070	Contributions to Agencies	65,057	64,972	44,234	34,972	40,118	-38.25%	35,671	36,385	37,113	37,855	38,612	2.00%
1150 Total			65,144	67,672	44,243	44,042	49,188		44,987	45,952	46,938	47,947	48,978	
1160	41030	Part-time Compensation	8,672	10,609	4,228	10,843	10,843	2.20%	11,168	11,503	11,848	12,204	12,570	3.00%
1160	42030	Professional Services	31,885	39,815	29,185	39,815	39,815	0.00%	40,611	41,424	42,252	43,097	43,959	2.00%
1160	42060	Telephone	120	600	40	600	600	0.00%	612	624	637	649	662	2.00%
1160	42100	Travel/Meals	-	-	-	-	-		-	-	-	-	-	2.00%
1160	42110	Memberships	-	-	-	-	-		-	-	-	-	-	2.00%
1160	42210	Electrical Equipment Maintenanc	1,394	1,500	7	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
1160	43010	Supplies & Materials	50	300	20	300	300	0.00%	306	312	318	325	331	2.00%
1160	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
1160	44190	Capital Equipment	2,968	3,000	-	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
1160 Total			45,089	55,824	33,479	56,058	56,058		57,287	58,545	59,831	61,146	62,491	
1180	44070	Contributions to Agencies	150,000	160,893	162,393	186,468	186,468	15.90%	190,197	194,001	197,881	201,839	205,876	2.00%
1180 Total			150,000	160,893	162,393	186,468	186,468		190,197	194,001	197,881	201,839	205,876	
1210	42610	Vehicle Insurance	46,980	44,982	51,343	55,500	55,500	23.38%	57,998	60,607	63,335	66,185	69,163	4.50%
1210	42620	Property & General Liability	39,195	52,920	38,797	40,800	40,800	-22.90%	42,636	44,555	46,560	48,655	50,844	4.50%
1210	42630	Professional Liability	24,786	26,460	26,915	30,020	30,020	13.45%	31,371	32,783	34,258	35,799	37,410	4.50%
1210	44080	Safety Committee	490	5,000	2,199	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
1210 Total			111,451	129,362	119,254	131,320	131,320		137,104	143,147	149,458	156,051	162,938	
1220	41060	Social Security	468,514	477,448	246,431	550,831	516,266	8.13%	567,356	584,377	601,908	619,965	638,564	3.00%
1220	41070	Health & Dental	775,299	788,434	396,138	929,632	853,089	8.20%	971,465	1,015,181	1,060,865	1,108,603	1,158,491	4.50%
1220	41080	Deferred Compensation	126,418	138,691	70,424	140,000	137,000	-1.22%	144,200	148,526	152,982	157,571	162,298	3.00%
1220	41090	Tuition Reimbursement	-	5,000	-	5,000	5,000	0.00%	5,150	5,305	5,464	5,628	5,796	3.00%
1220	41110	Classification Plan	-	-	-	-	-		-	-	-	-	-	3.00%
1220	41120	MPERS Contributions	157,620	177,000	69,030	182,000	186,740	5.50%	187,460	193,084	198,876	204,843	210,988	3.00%
1220	41140	Income Protection	4,427	6,800	2,974	7,200	7,200	5.88%	7,524	7,863	8,216	8,586	8,973	4.50%
1220	41150	Long Term Disability	6,666	7,500	3,145	6,500	6,500	-13.33%	6,793	7,098	7,418	7,751	8,100	4.50%
1220	42600	Workers Compensation	241,883	260,500	150,445	271,698	260,536	0.01%	283,924	296,701	310,053	324,005	338,585	4.50%
1220	42650	Unemployment Compensation	6,074	5,000	-	5,000	5,000	0.00%	5,150	5,305	5,464	5,628	5,796	3.00%
1220 Total			1,786,900	1,866,373	938,588	2,097,861	1,977,331		2,179,022	2,263,439	2,351,244	2,442,580	2,537,592	
1230	42030	Professional Services	242	-	-	-	-		-	-	-	-	-	2.00%
1230 Total			242	-	-	-	-		-	-	-	-	-	
2110	41010	Compensation	122,979	127,609	65,617	181,542	169,888	33.13%	186,989	192,598	198,376	204,327	210,457	3.00%
2110	42030	Professional Services	27,870	28,000	13,438	31,630	31,630	12.96%	32,263	32,908	33,566	34,237	34,922	2.00%
2110	42060	Telephone	3,833	4,200	1,308	4,200	4,200	0.00%	4,284	4,370	4,457	4,546	4,637	2.00%
2110	42070	Advertising	1,085	500	2,177	1,000	1,000	100.00%	1,020	1,040	1,061	1,082	1,104	2.00%
2110	42080	Postage	87	256	221	400	400	56.25%	408	416	424	433	442	2.00%
2110	42090	Training/Conferences	1,827	2,000	128	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
2110	42100	Travel/Meals	2,784	1,500	641	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
2110	42110	Memberships	254	250	184	250	250	0.00%	255	260	265	271	276	2.00%
2110	42210	Electrical Equipment Maintenanc	2,180	4,300	1,529	2,500	2,500	-41.86%	2,550	2,601	2,653	2,706	2,760	2.00%
2110	43010	Supplies & Materials	2,891	2,500	1,787	3,000	3,000	20.00%	3,060	3,121	3,184	3,247	3,312	2.00%
2110	43030	Books, Maps & Publications	172	250	-	250	250	0.00%	255	260	265	271	276	2.00%
2110	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
2110 Total			165,962	171,365	87,028	228,272	216,618		234,653	241,216	247,966	254,909	262,051	
2120	41010	Compensation	434,621	441,086	228,326	539,021	468,626	6.24%	555,192	571,847	589,003	606,673	624,873	3.00%
2120	41020	Overtime Compensation	53,483	58,155	3,465	58,600	58,600	0.77%	60,358	62,169	64,034	65,955	67,933	3.00%

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
2120	42090	Training/Conferences	174	500	65	500	500	0.00%	510	520	531	541	552	2.00%
2120	42260	Contracted Services	50,557	71,200	57,752	72,750	72,750	2.18%	74,205	75,689	77,203	78,747	80,322	2.00%
2120	43050	Clothing, Safety Equipment	8,831	9,125	4,589	9,310	9,310	2.03%	9,496	9,686	9,880	10,077	10,279	2.00%
2120	43180	Minor Equipment & Tools	2,246	2,000	1,262	2,500	2,500	25.00%	2,550	2,601	2,653	2,706	2,760	2.00%
2120	43220	Other Equipment	2,462	3,000	1,304	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
2120	44100	Road Maintenance Materials	46,430	55,000	40,627	65,000	65,000	18.18%	66,300	67,626	68,979	70,358	71,765	2.00%
2120 Total			598,803	640,066	337,390	750,681	680,286		771,671	793,260	815,465	838,305	861,797	
2130	42190	Contracted Services	-	38,000	32,671	50,500	50,500	32.89%	51,510	52,540	53,591	54,663	55,756	2.00%
2130	42210	Electrical Equipment Maintenanc	10,076	10,000	1,204	10,000	10,000	0.00%	10,200	10,404	10,612	10,824	11,041	2.00%
2130	42220	Electricity	70,302	65,000	29,079	65,000	65,000	0.00%	66,300	67,626	68,979	70,358	71,765	2.00%
2130	43270	Traffic Signs	11,085	10,000	6,539	10,000	10,000	0.00%	10,200	10,404	10,612	10,824	11,041	2.00%
2130 Total			91,463	123,000	69,493	135,500	135,500		138,210	140,974	143,794	146,670	149,603	
2150	43010	Snowplowing Contracts	102,177	105,632	46,978	143,000	143,000	35.38%	145,860	148,777	151,753	154,788	157,884	2.00%
2150	43250	Vehicle Maintenance Parts	41,662	40,000	21,474	40,000	40,000	0.00%	40,800	41,616	42,448	43,297	44,163	2.00%
2150	43320	Chemicals	205,152	206,700	36,153	209,000	209,000	1.11%	213,180	217,444	221,792	226,228	230,753	2.00%
2150	44100	Road Maintenance Materials	31,748	33,000	24,943	33,000	33,000	0.00%	33,660	34,333	35,020	35,720	36,435	2.00%
2150 Total			380,739	385,332	129,548	425,000	425,000		433,500	442,170	451,013	460,034	469,234	
2210	41010	Compensation	231,612	237,560	119,106	275,911	268,044	12.83%	284,188	292,714	301,496	310,540	319,857	3.00%
2210	41020	Overtime Compensation	13,543	13,212	2,631	13,212	13,212	0.00%	13,608	14,017	14,437	14,870	15,316	3.00%
2210	41030	Part-time Compensation	8,594	12,000	7,636	20,000	20,000	66.67%	20,600	21,218	21,855	22,510	23,185	3.00%
2210	42090	Training/Conferences	202	300	175	300	300	0.00%	306	312	318	325	331	2.00%
2210	42120	Rentals	25	1,200	12	1,200	1,200	0.00%	1,224	1,248	1,273	1,299	1,325	2.00%
2210	42150	Refuse Pickup	12,383	13,000	5,484	13,000	13,000	0.00%	13,260	13,525	13,796	14,072	14,353	2.00%
2210	42220	Electricity	80,869	75,000	25,079	75,000	75,000	0.00%	76,500	78,030	79,591	81,182	82,806	2.00%
2210	42230	Water Supply	3,792	3,000	2,064	4,000	4,000	33.33%	4,080	4,162	4,245	4,330	4,416	2.00%
2210	42250	Building Maintenance Services	61,327	59,000	27,101	65,000	65,000	10.17%	66,300	67,626	68,979	70,358	71,765	2.00%
2210	43050	Clothing, Safety Equipment	1,796	2,800	956	3,200	3,200	14.29%	3,264	3,329	3,396	3,464	3,533	2.00%
2210	43170	Heating Fuel	69,065	64,435	13,385	70,000	70,000	8.64%	71,400	72,828	74,285	75,770	77,286	2.00%
2210	43190	Building Maintenance Materials	26,397	30,000	15,124	30,000	30,000	0.00%	30,600	31,212	31,836	32,473	33,122	2.00%
2210	43210	Electronic Equipment	3,412	5,000	1,149	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
2210	43220	Other Equipment	1,940	2,050	1,114	2,050	2,050	0.00%	2,091	2,133	2,175	2,219	2,263	2.00%
2210 Total			514,957	518,557	221,016	577,873	570,006		592,522	607,556	622,987	638,824	655,080	
2220	42230	Water Supply	439	300	-	300	300	0.00%	306	312	318	325	331	2.00%
2220	42260	Contracted Services	9,347	6,000	144	6,000	6,000	0.00%	6,120	6,242	6,367	6,495	6,624	2.00%
2220	43050	Safety Equipment	29	400	86	400	400	0.00%	408	416	424	433	442	2.00%
2220	43220	Other Equipment	2,150	2,400	-	2,400	2,400	0.00%	2,448	2,497	2,547	2,598	2,650	2.00%
2220	43250	Equipment Maintenance	2,545	2,500	2,153	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
2220	43310	Maintenance Materials	1,166	2,000	552	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
2220 Total			15,676	13,600	2,935	13,600	13,600		13,872	14,149	14,432	14,721	15,015	
2510	41010	Compensation	127,481	124,564	71,394	133,596	133,596	7.25%	137,604	141,732	145,984	150,364	154,875	3.00%
2510	41020	Overtime Compensation	3,137	6,860	223	6,860	6,860	0.00%	7,066	7,278	7,496	7,721	7,953	3.00%
2510	42090	Training/Conferences	968	1,000	-	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
2510	42100	Travel/Meals	-	-	-	-	-		-	-	-	-	-	2.00%
2510	42120	Rentals	1,544	2,500	778	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
2510	42200	Outside Vehicle Maintenance	15,454	35,000	13,463	35,000	35,000	0.00%	35,700	36,414	37,142	37,885	38,643	2.00%
2510	42210	Electrical Equipment Maintenanc	-	-	-	-	-		-	-	-	-	-	2.00%
2510	43010	Supplies & Materials	202	400	-	400	400	0.00%	408	416	424	433	442	2.00%
2510	43050	Clothing, Safety Equipment	1,397	2,000	892	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
2510	43140	Gas Products	20,819	15,750	6,209	13,440	13,440	-14.67%	13,709	13,983	14,263	14,548	14,839	2.00%
2510	43160	Diesel Fuel	109,688	87,500	23,108	60,200	60,200	-31.20%	61,404	62,632	63,885	65,162	66,466	2.00%
2510	43180	Equipment & Tools	8,914	10,000	3,495	10,000	10,000	0.00%	10,200	10,404	10,612	10,824	11,041	2.00%

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
2510	43200	Petroleum Products	6,453	7,500	3,666	11,000	11,000	46.67%	11,220	11,444	11,673	11,907	12,145	2.00%
2510	43240	Tires	14,588	15,000	8,469	18,000	18,000	20.00%	18,360	18,727	19,102	19,484	19,873	2.00%
2510	43250	Vehicle Maintenance	54,446	85,000	41,290	90,000	90,000	5.88%	91,800	93,636	95,509	97,419	99,367	2.00%
2510	43290	Steel	1,608	2,000	-	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
2510 Total			366,698	395,074	172,989	385,996	385,996		395,121	404,470	414,049	423,865	433,923	
2910	42030	Professional Services	2,048	56,732	8,300	53,432	53,432	-5.82%	54,501	55,591	56,702	57,837	58,993	2.00%
2910	42260	Contracted Services	597,581	623,153	256,577	633,030	633,030	1.59%	645,691	658,604	671,777	685,212	698,916	2.00%
2910	42330	Tipping Fees	162,498	148,050	70,727	158,625	158,625	7.14%	161,798	165,033	168,334	171,701	175,135	2.00%
2910 Total			762,126	827,935	335,605	845,087	845,087		861,989	879,229	896,813	914,749	933,044	
3110	41010	Compensation	1,607,781	1,563,554	759,331	1,655,708	1,616,246	3.37%	1,705,379	1,756,540	1,809,236	1,863,513	1,919,419	3.00%
3110	41020	Premium Compensation	231,410	210,000	119,085	220,000	220,000	4.76%	226,600	233,398	240,400	247,612	255,040	3.00%
3110	41030	Part-time Compensation	-	-	-	-	-		-	-	-	-	-	3.00%
3110	41100	Compensation for Court time	16,429	18,000	5,248	18,000	18,000	0.00%	18,540	19,096	19,669	20,259	20,867	3.00%
3110	42030	Professional Services	7,887	8,000	1,184	9,000	9,000	12.50%	9,180	9,364	9,551	9,742	9,937	2.00%
3110	42070	Advertising	548	500	-	750	750	50.00%	765	780	796	812	828	2.00%
3110	42080	Postage	474	1,025	250	1,000	1,000	-2.44%	1,020	1,040	1,061	1,082	1,104	2.00%
3110	42090	Training/Conferences	10,938	18,200	9,472	23,000	23,000	26.37%	23,460	23,929	24,408	24,896	25,394	2.00%
3110	42100	Travel/Meals	7,497	8,500	3,693	9,200	9,200	8.24%	9,384	9,572	9,763	9,958	10,158	2.00%
3110	42110	Memberships	300	650	548	1,850	1,850	184.62%	1,887	1,925	1,963	2,002	2,043	2.00%
3110	42210	Electrical Equipment Maintenanc	2,115	3,100	35	3,100	3,100	0.00%	3,162	3,225	3,290	3,356	3,423	2.00%
3110	43010	Supplies & Materials	15,148	19,200	15,713	20,000	20,000	4.17%	20,400	20,808	21,224	21,649	22,082	2.00%
3110	43030	Books, Maps & Publications	1,456	1,800	1,456	1,800	1,800	0.00%	1,836	1,873	1,910	1,948	1,987	2.00%
3110	43050	Clothing	25,698	27,500	16,805	32,000	32,000	16.36%	32,640	33,293	33,959	34,638	35,331	2.00%
3110	43220	Other Equipment	10,846	10,000	3,861	11,000	11,000	10.00%	11,220	11,444	11,673	11,907	12,145	2.00%
3110 Total			1,938,526	1,890,029	936,681	2,006,408	1,966,946		2,065,473	2,126,287	2,188,904	2,253,375	2,319,756	
3120	41010	Compensation	-	-	-	-	-		-	-	-	-	-	3.00%
3120	41020	Premium Compensation	-	-	-	-	-		-	-	-	-	-	3.00%
3120	41030	Part-time Compensation	-	-	-	-	-		-	-	-	-	-	3.00%
3120	42030	Professional Services	12,688	17,565	6,232	13,500	13,500	-23.14%	13,770	14,045	14,326	14,613	14,905	2.00%
3120	42060	Telephone	15,832	21,000	7,378	25,200	25,200	20.00%	25,704	26,218	26,742	27,277	27,823	2.00%
3120	42090	Training/Conferences	-	850	-	-	-	-100.00%	-	-	-	-	-	2.00%
3120	42100	Travel/Meals	-	200	-	-	-	-100.00%	-	-	-	-	-	2.00%
3120	42210	Electrical Equipment Maintenanc	7,974	8,000	2,011	-	-	-100.00%	-	-	-	-	-	2.00%
3120	42260	Contracted Services	319,611	329,139	164,570	339,014	339,014	3.00%	345,794	352,710	359,764	366,960	374,299	2.00%
3120	43010	Supplies & Materials	-	250	-	-	-	-100.00%	-	-	-	-	-	2.00%
3120	43030	Books, Maps & Publications	-	200	-	-	-	-100.00%	-	-	-	-	-	2.00%
3120	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
3120 Total			356,105	377,204	180,190	377,714	377,714		385,268	392,974	400,833	408,850	417,027	
3140	41010	Compensation	16,975	35,476	11,382	37,160	37,160	4.75%	38,275	39,424	40,606	41,824	43,079	3.00%
3140	41020	Overtime Compensation	-	500	165	750	750	50.00%	773	796	820	844	869	3.00%
3140	42030	Professional Services	27,007	26,500	6,195	26,500	26,500	0.00%	27,030	27,571	28,122	28,684	29,258	2.00%
3140	43010	Supplies & Materials	283	500	23	500	500	0.00%	510	520	531	541	552	2.00%
3140 Total			44,264	62,976	17,765	64,910	64,910		66,588	68,310	70,078	71,894	73,759	
3210	41010	Compensation	1,026	12,319	-	12,319	12,319	0.00%	12,689	13,070	13,462	13,866	14,282	3.00%
3210	41020	Overtime Compensation	339	250	-	400	400	60.00%	412	424	437	450	464	3.00%
3210	42200	Outside Vehicle Maintenance	15,310	12,000	758	13,000	13,000	8.33%	13,260	13,525	13,796	14,072	14,353	2.00%
3210	42210	Electrical Equipment Maintenanc	-	-	-	-	-		-	-	-	-	-	2.00%
3210	43140	Gas Products	72,309	57,960	20,422	42,336	42,336	-26.96%	43,183	44,046	44,927	45,826	46,742	2.00%
3210	43200	Petroleum Products	-	-	9	-	-		-	-	-	-	-	2.00%
3210	43240	Tires	6,912	7,000	4,133	7,500	7,500	7.14%	7,650	7,803	7,959	8,118	8,281	2.00%
3210	43250	Vehicle Maintenance	18,116	20,000	7,646	20,000	20,000	0.00%	20,400	20,808	21,224	21,649	22,082	2.00%

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
3210 Total			114,011	109,529	32,968	95,555	95,555		97,594	99,677	101,805	103,980	106,203	
4110	41010	Compensation	425,318	373,601	181,826	607,636	455,020	21.79%	625,866	644,642	663,981	683,900	704,417	3.00%
4110	41020	Overtime Compensation	40,808	37,404	28,450	75,876	47,479	26.94%	78,152	80,497	82,912	85,399	87,961	3.00%
4110	41030	Part-time Compensation	670,147	764,983	341,119	815,618	815,618	6.62%	840,087	865,289	891,248	917,985	945,525	3.00%
4110	41130	Training Compensation	60,773	86,741	34,973	88,218	88,218	1.70%	90,865	93,590	96,398	99,290	102,269	3.00%
4110	42030	Professional Services	36,012	42,303	21,252	44,628	44,628	5.50%	45,521	46,431	47,360	48,307	49,273	2.00%
4110	42040	Print Services	523	500	-	-	-	-100.00%	-	-	-	-	-	2.00%
4110	42060	Telephone	7,207	7,425	3,904	9,000	9,000	21.21%	9,180	9,364	9,551	9,742	9,937	2.00%
4110	42070	Advertising	300	-	-	-	-		-	-	-	-	-	2.00%
4110	42080	Postage	471	800	94	400	400	-50.00%	408	416	424	433	442	2.00%
4110	42090	Training/Conferences	20,332	19,000	11,979	20,000	20,000	5.26%	20,400	20,808	21,224	21,649	22,082	2.00%
4110	42100	Travel/Meals	3,255	2,600	1,858	2,600	2,600	0.00%	2,652	2,705	2,759	2,814	2,871	2.00%
4110	42110	Memberships	3,004	4,617	3,884	5,275	5,275	14.25%	5,381	5,488	5,598	5,710	5,824	2.00%
4110	42210	Electrical Equipment Maintenanc	10,979	6,080	453	4,440	4,440	-26.97%	4,529	4,619	4,712	4,806	4,902	2.00%
4110	42260	Contracted Services	39,882	39,200	20,771	40,000	40,000	2.04%	40,800	41,616	42,448	43,297	44,163	2.00%
4110	43010	Supplies & Materials	7,418	6,000	718	6,000	6,000	0.00%	6,120	6,242	6,367	6,495	6,624	2.00%
4110	43040	Medical Supples	26,713	27,500	21,414	34,000	34,000	23.64%	34,680	35,374	36,081	36,803	37,539	2.00%
4110	43050	Clothing/Uniforms	13,992	9,100	1,376	9,100	9,100	0.00%	9,282	9,468	9,657	9,850	10,047	2.00%
4110	43210	Electronic Equipment	14,123	9,460	8,467	12,300	12,300	30.02%	12,546	12,797	13,053	13,314	13,580	2.00%
4110	43220	Other Equipment	65,633	51,010	31,797	59,827	59,827	17.28%	61,024	62,244	63,489	64,759	66,054	2.00%
4110	43320	Chemicals	1,958	2,000	-	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
4110	43330	Equipment Replacement	-	-	-	-	-		-	-	-	-	-	2.00%
4110	44070	Contributions to Agencies	3,900	4,300	-	-	-	-100.00%	-	-	-	-	-	2.00%
4110	46030	Bad Debt	104,000	85,000	37,500	85,000	85,000	0.00%	86,700	88,434	90,203	92,007	93,847	2.00%
4110 Total			1,556,748	1,579,624	751,834	1,921,918	1,740,905		1,976,230	2,032,105	2,089,587	2,148,724	2,209,564	
4140	43010	Supplies & Materials	419	1,480	191	1,480	1,480	0.00%	1,510	1,540	1,571	1,602	1,634	2.00%
4140 Total			419	1,480	191	1,480	1,480		1,510	1,540	1,571	1,602	1,634	
4150	42240	Water Main Charges	95,252	93,849	49,186	94,730	94,730	0.94%	96,625	98,557	100,528	102,539	104,590	2.00%
4150 Total			95,252	93,849	49,186	94,730	94,730		96,625	98,557	100,528	102,539	104,590	
4210	41030	Part-time Compensation	-	2,000	-	2,000	2,000	0.00%	2,060	2,122	2,185	2,251	2,319	3.00%
4210	42030	Professional Services	33,664	35,700	8,684	36,414	36,414	2.00%	37,142	37,885	38,643	39,416	40,204	2.00%
4210	42200	Outside Vehicle Maintenance	40,893	22,000	12,924	24,000	24,000	9.09%	24,480	24,970	25,469	25,978	26,498	2.00%
4210	42210	Electrical Equipment Maintenanc	8,359	4,000	459	4,000	4,000	0.00%	4,080	4,162	4,245	4,330	4,416	2.00%
4210	43140	Gas Products	8,754	5,980	2,738	5,040	5,040	-15.72%	5,141	5,244	5,348	5,455	5,565	2.00%
4210	43160	Diesel Fuel	32,505	28,050	13,894	18,060	18,060	-35.61%	18,421	18,790	19,165	19,549	19,940	2.00%
4210	43180	Tools	2,428	2,000	54	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
4210	43200	Miscellaneous Products	-	2,500	-	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
4210	43240	Tires	6,537	8,000	4,173	8,000	8,000	0.00%	8,160	8,323	8,490	8,659	8,833	2.00%
4210	43250	Vehicle Maintenance Parts	32,916	30,000	7,907	30,000	30,000	0.00%	30,600	31,212	31,836	32,473	33,122	2.00%
4210	44190	Capital Equipment	349	2,500	-	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
4210 Total			166,405	142,730	50,832	134,514	134,514		137,224	139,989	142,810	145,688	148,625	
5110	41010	Compensation	140,938	138,378	71,752	149,785	149,785	8.24%	154,279	158,907	163,674	168,585	173,642	3.00%
5110	41020	Overtime Compensation	87	1,000	14	1,000	1,000	0.00%	1,030	1,061	1,093	1,126	1,159	3.00%
5110	41030	Part-time Compensation	15,814	15,359	7,859	15,810	15,810	2.94%	16,285	16,773	17,276	17,795	18,329	3.00%
5110	42030	Professional Services	1,325	3,000	2,825	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
5110	42060	Telephone	718	1,000	156	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
5110	42070	Advertising	-	-	-	1,000	1,000		1,020	1,040	1,061	1,082	1,104	2.00%
5110	42080	Postage	194	500	126	300	300	-40.00%	306	312	318	325	331	2.00%
5110	42090	Training/Conferences	225	2,500	131	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
5110	42100	Travel/Meals	383	1,000	119	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
5110	42110	Memberships	321	350	111	350	350	0.00%	357	364	371	379	386	2.00%

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
5110	42260	Contracted Services	-	9,500	-	4,500	4,500	-52.63%	4,590	4,682	4,775	4,871	4,968	2.00%
5110	43010	Supplies & Materials	863	2,000	465	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
5110	43030	Books/Maps/Publications	-	-	-	-	-		-	-	-	-	-	2.00%
5110 Total			160,867	174,587	83,558	182,246	182,246		187,557	193,024	198,652	204,445	210,409	
5111	41030	Part-time Compensation	86,913	103,500	66,375	94,500	94,500	-8.70%	97,335	100,255	103,263	106,361	109,551	3.00%
5111	41110	Payroll Tax	9,204	10,000	-	10,000	10,000	0.00%	10,300	10,609	10,927	11,255	11,593	3.00%
5111	42030	Professional Services	529	800	349	3,330	3,330	316.25%	3,397	3,465	3,534	3,604	3,677	2.00%
5111	42200	Outside Vehicle Maintenance	-	-	-	-	-		-	-	-	-	-	2.00%
5111	42260	Contracted Services - Day Cam	22,448	30,000	22,448	25,000	25,000	-16.67%	25,500	26,010	26,530	27,061	27,602	2.00%
5111	42280	Contracted Services - Other	10,955	10,000	10,955	18,000	18,000	80.00%	18,360	18,727	19,102	19,484	19,873	2.00%
5111	43010	Supplies & Materials - Day Cam	1,369	7,000	1,369	7,000	7,000	0.00%	7,140	7,283	7,428	7,577	7,729	2.00%
5111	43020	Supplies & Materials - Other	1,031	4,000	1,031	4,000	4,000	0.00%	4,080	4,162	4,245	4,330	4,416	2.00%
5111	43140	Vehicle Fuel	1,030	1,500	1,030	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
5111	43250	Vehicle Maintenance	178	1,500	178	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
5111	45020	Senior Programs	1,328	5,000	1,328	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
5111	45030	Community Events	1,192	3,000	1,192	8,000	8,000	166.67%	8,160	8,323	8,490	8,659	8,833	2.00%
5111	45040	Summerfest	-	-	-	-	-		-	-	-	-	-	2.00%
5111 Total			136,178	176,300	106,255	177,830	177,830		182,432	187,157	192,008	196,990	202,106	
5120	41030	Part-time Compensation	54,509	60,732	38,811	60,732	60,732	0.00%	62,554	64,431	66,363	68,354	70,405	3.00%
5120	42030	Professional Services	3,866	8,000	-	5,000	5,000	-37.50%	5,100	5,202	5,306	5,412	5,520	2.00%
5120	42060	Telephone	377	500	183	400	400	-20.00%	408	416	424	433	442	2.00%
5120	42150	Refuse Pickup	323	400	304	400	400	0.00%	408	416	424	433	442	2.00%
5120	42220	Electricity	2,403	2,000	890	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
5120	42230	Water Supply	1,802	2,500	1,525	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
5120	42250	Building Services	4,366	4,500	1,188	4,500	4,500	0.00%	4,590	4,682	4,775	4,871	4,968	2.00%
5120	43010	Supplies and Materials	12,998	9,000	3,346	9,000	9,000	0.00%	9,180	9,364	9,551	9,742	9,937	2.00%
5120	43140	Vehicle Fuel	-	2,000	973	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
5120	43250	Vehicle Maintenance	-	1,500	-	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
5120	45270	Lease of Gambo Soccer Fields	-	850	869	-	-	-100.00%	-	-	-	-	-	0.00%
5120 Total			80,643	91,982	48,088	88,032	88,032		90,400	92,833	95,334	97,905	100,546	
5130	41030	Part-time Compensation	-	7,752	986	14,000	14,000	80.60%	14,420	14,853	15,298	15,757	16,230	3.00%
5130	42060	Telephone	285	500	119	500	500	0.00%	510	520	531	541	552	2.00%
5130	42220	Electricity	-	500	-	500	500	0.00%	510	520	531	541	552	2.00%
5130	42260	Contracted Services	531	600	263	600	600	0.00%	612	624	637	649	662	2.00%
5130	43010	Supplies and Materials	1,492	5,000	86	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
5130	43020	Office Supplies & First Aid	-	150	-	150	150	0.00%	153	156	159	162	166	2.00%
5130 Total			2,308	14,502	1,454	20,750	20,750		21,305	21,875	22,461	23,064	23,682	
5510	41010	Compensation	242,045	249,224	126,409	294,360	285,686	14.63%	303,191	312,287	321,655	331,305	341,244	3.00%
5510	41030	Part-time Compensation	44,443	58,075	24,235	86,986	63,492	9.33%	89,596	92,284	95,052	97,904	100,841	3.00%
5510	42030	Professional Services	5,580	9,700	14,829	11,400	11,400	17.53%	11,628	11,861	12,098	12,340	12,587	2.00%
5510	42040	Print Services	-	1,100	-	1,100	1,100	0.00%	1,122	1,144	1,167	1,191	1,214	2.00%
5510	42050	Equipment Maintenance	1,464	1,550	1,239	1,650	1,650	6.45%	1,683	1,717	1,751	1,786	1,822	2.00%
5510	42060	Telephone	2,114	2,250	861	2,250	2,250	0.00%	2,295	2,341	2,388	2,435	2,484	2.00%
5510	42080	Postage	1,080	1,000	670	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
5510	42090	Training/Conferences	529	1,000	1,200	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
5510	42100	Travel/Meals	2,994	2,500	887	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
5510	42110	Memberships	480	500	70	500	500	0.00%	510	520	531	541	552	2.00%
5510	43010	Supplies & Materials	4,384	4,500	3,438	4,000	4,000	-11.11%	4,080	4,162	4,245	4,330	4,416	2.00%
5510	43030	Books, Maps & Publications	28,250	28,630	10,187	27,430	27,430	-4.19%	27,979	28,538	29,109	29,691	30,285	2.00%
5510	43060	Non-printed Materials	9,300	16,800	8,730	16,800	16,800	0.00%	17,136	17,479	17,828	18,185	18,549	2.00%
5510	43220	Other Equipment	21,008	5,000	2,354	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
5510	45020	Programming	-	-	-	1,000	1,000		1,020	1,040	1,061	1,082	1,104	2.00%

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
5510 Total			363,672	381,829	195,108	456,976	424,808		469,929	483,256	496,967	511,073	525,587	
6110	41010	Compensation	168,617	207,399	107,807	268,601	259,927	25.33%	276,659	284,958	293,507	302,312	311,382	3.00%
6110	41030	Part-time Compensation	-	-	2,345	-	-		-	-	-	-	-	3.00%
6110	42030	Professional Services	8,250	9,000	5,110	12,960	12,960	44.00%	13,219	13,484	13,753	14,028	14,309	2.00%
6110	42040	Print Services	19	200	-	200	200	0.00%	204	208	212	216	221	2.00%
6110	42050	Equipment Maintenance	498	500	-	500	500	0.00%	510	520	531	541	552	2.00%
6110	42060	Telephone	3,080	3,900	1,930	3,900	3,900	0.00%	3,978	4,058	4,139	4,221	4,306	2.00%
6110	42070	Advertising	1,213	1,500	682	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
6110	42080	Postage	691	800	972	1,500	1,500	87.50%	1,530	1,561	1,592	1,624	1,656	2.00%
6110	42090	Training/Conferences	2,087	3,000	1,349	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
6110	42100	Travel/Meals	1,115	2,000	719	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
6110	42110	Memberships	195	500	250	500	500	0.00%	510	520	531	541	552	2.00%
6110	43010	Supplies & Materials	952	1,000	161	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
6110	43030	Books, Maps & Publications	1,612	1,000	130	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
6110	43140	Gas Products	2,125	2,070	848	1,512	1,512	-26.96%	1,542	1,573	1,605	1,637	1,669	2.00%
6110	43220	Other Equipment	990	3,900	2,015	3,900	3,900	0.00%	3,978	4,058	4,139	4,221	4,306	2.00%
6110	43300	Copy Services	318	500	296	500	500	0.00%	510	520	531	541	552	2.00%
6110 Total			191,761	237,269	124,615	302,573	293,899		311,310	320,303	329,559	339,085	348,890	
6120	41010	Compensation	170,177	177,508	88,439	244,415	230,590	29.90%	251,747	259,299	267,078	275,091	283,344	3.00%
6120	42030	Professional Services	1,893	10,000	-	60,000	60,000	500.00%	61,200	62,424	63,672	64,946	66,245	2.00%
6120	42040	Print Services	750	500	-	1,000	1,000	100.00%	1,020	1,040	1,061	1,082	1,104	2.00%
6120	42050	Equipment Maintenance	-	500	-	500	500	0.00%	510	520	531	541	552	2.00%
6120	42060	Telephone	1,493	1,800	544	2,100	2,100	16.67%	2,142	2,185	2,229	2,273	2,319	2.00%
6120	42070	Advertising	3,202	5,000	3,877	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
6120	42080	Postage	443	1,000	944	1,200	1,200	20.00%	1,224	1,248	1,273	1,299	1,325	2.00%
6120	42090	Training/Conferences	1,645	2,000	175	3,000	3,000	50.00%	3,060	3,121	3,184	3,247	3,312	2.00%
6120	42100	Travel/Meals	1,954	2,000	348	3,000	3,000	50.00%	3,060	3,121	3,184	3,247	3,312	2.00%
6120	42110	Memberships	541	900	441	1,400	1,400	55.56%	1,428	1,457	1,486	1,515	1,546	2.00%
6120	43010	Supplies & Materials	762	1,500	353	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
6120	43030	Books, Maps & Publications	378	500	143	600	600	20.00%	612	624	637	649	662	2.00%
6120	43140	Fuel	163.41	300	-	300	300	0.00%	306	312	318	325	331	2.00%
6120	43220	Other Equipment	60	1600	331	500	500	-68.75%	510	520	531	541	552	2.00%
6120	43300	Copy Services	511	500	258	500	500	0.00%	510	520	531	541	552	2.00%
6120 Total			183,972	205,608	95,853	325,015	311,190		333,959	343,156	352,612	362,335	372,332	
6121	42030	Professional Services	44,604	25,000	2,001	-	-	-100.00%	-	-	-	-	-	2.00%
6121 Total			44,604	25,000	2,001	-	-		-	-	-	-	-	
6510	41010	Compensation	226,428	229,650	121,793	247,477	236,918	3.16%	254,902	262,549	270,425	278,538	286,894	3.00%
6510	42030	Professional Services	125	3,000	125	17,600	17,600	486.67%	17,952	18,311	18,677	19,051	19,432	2.00%
6510	42040	Print Services	-	500	-	500	500	0.00%	510	520	531	541	552	2.00%
6510	42050	Equipment Maintenance	19,775	11,125	-	14,035	14,035	26.16%	14,316	14,602	14,894	15,192	15,496	2.00%
6510	42060	Telephone	285	804	113	2,464	2,464	206.47%	2,513	2,564	2,615	2,667	2,720	2.00%
6510	42070	Advertising	-	500	-	800	800	60.00%	816	832	849	866	883	2.00%
6510	42080	Postage	1,013	2,673	408	2,753	2,753	2.99%	2,808	2,864	2,922	2,980	3,040	2.00%
6510	42090	Training/Conferences	1,267	1,655	751	1,655	1,655	0.00%	1,688	1,722	1,756	1,791	1,827	2.00%
6510	42100	Travel/Meals	2,416	1,780	1,288	1,780	1,780	0.00%	1,816	1,852	1,889	1,927	1,965	2.00%
6510	42110	Memberships	800	900	755	505	505	-43.89%	515	525	536	547	558	2.00%
6510	43010	Supplies & Materials	1,718	1,600	1,777	2,000	2,000	25.00%	2,040	2,081	2,122	2,165	2,208	2.00%
6510	43030	Books, Maps & Publications	2,954	3,320	895	3,320	3,320	0.00%	3,386	3,454	3,523	3,594	3,666	2.00%
6510	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
6510	43390	Vehicle Expenses	511	700	160	714	714	2.00%	728	743	758	773	788	2.00%
6510 Total			257,293	258,207	128,064	295,603	285,044		303,990	312,619	321,497	330,631	340,029	

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
6520	42030	Professional Services	-	4,000	-	6,500	6,500	62.50%	6,630	6,763	6,898	7,036	7,177	2.00%
6520	42050	Equipment Maintenance	3,746	3,746	747	3,750	3,750	0.11%	3,825	3,902	3,980	4,059	4,140	2.00%
6520	42090	Training/Conferences	411	1,200	-	1,200	1,200	0.00%	1,224	1,248	1,273	1,299	1,325	2.00%
6520	43010	Supplies & Materials	1,773	2,000	510	3,500	3,500	75.00%	3,570	3,641	3,714	3,789	3,864	2.00%
6520	43030	Books, Maps & Publications	-	500	-	500	500	0.00%	510	520	531	541	552	2.00%
6520	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
6520 Total			5,930	11,446	1,257	15,450	15,450		15,759	16,074	16,396	16,724	17,058	
7510	41010	Compensation	102,963	100,638	51,944	106,733	101,528	0.88%	109,935	113,233	116,630	120,129	123,733	3.00%
7510	41020	Overtime Compensation				1,200	1,200		1,236	1,273	1,311	1,351	1,391	3.00%
7510	41030	Part-time Compensation	31,634	33,712	15,431	59,980	59,980	77.92%	61,779	63,632	65,541	67,508	69,533	3.00%
7510	42030	Professional Services	3,786	5,530	2,546	7,260	7,260	31.28%	7,405	7,553	7,704	7,858	8,016	2.00%
7510	42040	Print Services	3,683	4,000	2,194	5,000	5,000	25.00%	5,100	5,202	5,306	5,412	5,520	2.00%
7510	42050	Equipment Maintenance	526	900	185	900	900	0.00%	918	936	955	974	994	2.00%
7510	42060	Telephone	1,197	1,300	493	1,300	1,300	0.00%	1,326	1,353	1,380	1,407	1,435	2.00%
7510	42070	Advertising	3,099	3,300	2,211	3,300	3,300	0.00%	3,366	3,433	3,502	3,572	3,643	2.00%
7510	42080	Postage	2,184	1,100	1,023	2,000	2,000	81.82%	2,040	2,081	2,122	2,165	2,208	2.00%
7510	42090	Training/Conferences	420	750	170	750	750	0.00%	765	780	796	812	828	2.00%
7510	42100	Travel/Meals	1,544	2,200	898	2,440	2,440	10.91%	2,489	2,539	2,589	2,641	2,694	2.00%
7510	42110	Memberships	140	140	50	140	140	0.00%	143	146	149	152	155	2.00%
7510	43010	Supplies & Materials	2,634	3,000	1,266	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
7510	43030	Books, Maps & Publications	2,405	2,500	2,104	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
7510 Total			156,216	159,070	80,515	196,503	191,298		202,112	207,884	213,823	219,934	226,223	
8110	41010	Compensation	85,214	89,424	45,219	93,039	93,039	4.04%	95,830	98,705	101,666	104,716	107,858	3.00%
8110	42030	Professional Services	-	-	-	-	-		-	-	-	-	-	2.00%
8110	42060	Telephone	911	700	233	700	700	0.00%	714	728	743	758	773	2.00%
8110	42080	Postage	69	200	26	200	200	0.00%	204	208	212	216	221	2.00%
8110	42090	Training/Conferences	280	345	30	375	375	8.70%	383	390	398	406	414	2.00%
8110	42100	Travel/Meals	-	350	-	350	350	0.00%	357	364	371	379	386	2.00%
8110	42110	Memberships	-	200	-	200	200	0.00%	204	208	212	216	221	2.00%
8110	43010	Supplies & Materials	635	1,000	205	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
8110	43090	General Assistance	13,345	40,000	3,783	40,000	40,000	0.00%	40,800	41,616	42,448	43,297	44,163	2.00%
8110	43100	User Fee Offset	8,979	10,000	-	10,000	10,000	0.00%	10,200	10,404	10,612	10,824	11,041	2.00%
8110 Total			109,433	142,219	49,496	145,864	145,864		149,712	153,664	157,725	161,896	166,181	
8120	44070	Contributions to Agencies	21,400	23,200	23,050	22,800	22,800	-1.72%	23,256	23,721	24,196	24,679	25,173	2.00%
8120 Total			21,400	23,200	23,050	22,800	22,800		23,256	23,721	24,196	24,679	25,173	
TOTAL OPERATING			11,964,531	12,471,805	6,112,529	13,915,387	13,345,971		14,311,437	14,719,498	15,139,959	15,573,222	16,019,700	
9110	44190	Capital Equipment	665,233	625,000	633,902	725,000	725,000	16.00%	825,000	825,000	725,000	725,000	725,000	
9110 Total			665,233	625,000	633,902	725,000	725,000		825,000	825,000	725,000	725,000	725,000	
9120	42190	Contracted Services	868,013	1,080,000	724,270	850,000	850,000	-21.30%	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0.00%
9120 Total			868,013	1,080,000	724,270	850,000	850,000		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	
9130	42030	Professional Services	-	-	-	-	-		-	-	-	-	-	2.00%
9130	42260	Contracted Services	239,814	1,868,000	(12,667)	413,927	413,927	-77.84%	422,206	430,650	439,263	448,048	457,009	2.00%
9130	44020	Land Improvements	278,946	400,650	-	445,665	445,665	11.24%	454,578	463,670	472,943	482,402	492,050	2.00%
9130 Total			518,760	2,268,650	(12,667)	859,592	859,592		876,784	894,320	912,206	930,450	949,059	
9140	44020	Land Improvements	856	50,000	-	50,000	75,000	50.00%	51,000	52,020	53,060	54,122	55,204	2.00%
9140 Total			856	50,000	-	50,000	75,000		51,000	52,020	53,060	54,122	55,204	
9170	44120	Portland Water District Assessm	-	351,756	146,565	351,756	351,756	0.00%	358,791	365,967	373,286	380,752	388,367	2.00%

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

dept	acct	description	FY 2015 actual	FY 2016 approved	FY 2016 ytd (12/31)	FY 2017 preliminary	FY 2017 manager	Δ%	FY 2018 projected	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	projection factor
9170 Total			-	351,756	146,565	351,756	351,756		358,791	365,967	373,286	380,752	388,367	
9510	46010	Debt Principal	150,000	150,000	150,000	150,000	150,000	0.00%	233,400	233,400	233,400	233,400	233,400	
9510	46020	Debt Interest	55,125	50,625	26,438	86,500	86,500	70.86%	83,093	76,209	64,687	57,441	49,723	
9510 Total			205,125	200,625	176,438	236,500	236,500		316,493	309,609	298,087	290,841	283,123	
9910	43010	Supplies and Materials	46,072	100,000	54,829	150,000	150,000	50.00%	153,000	156,060	159,181	162,365	165,612	2.00%
9910 Total			46,072	100,000	54,829	150,000	150,000		153,000	156,060	159,181	162,365	165,612	
9920	43010	Emergency Fund	-	100,000	-	150,000	150,000	50.00%	153,000	156,060	159,181	162,365	165,612	2.00%
9920 Total			-	100,000	-	150,000	150,000		153,000	156,060	159,181	162,365	165,612	
TOTAL CAPITAL & NON-OPERATING			2,304,059	4,776,031	1,723,337	3,372,848	3,397,848		3,734,068	3,759,035	3,680,002	3,705,894	3,731,977	
Grand Total			14,268,590	17,247,836	7,835,866	17,288,235	16,743,819		18,045,504	18,478,533	18,819,962	19,279,116	19,751,677	